



END OF YEAR REPORT 2025

FROM CRISIS RESPONSE TO SUSTAINABLE IMPACT!
STANDING WITH COMMUNITIES ACROSS LEBANON.



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Our Vision

To provide ultimate living conditions for every person in Lebanon



Our Mission

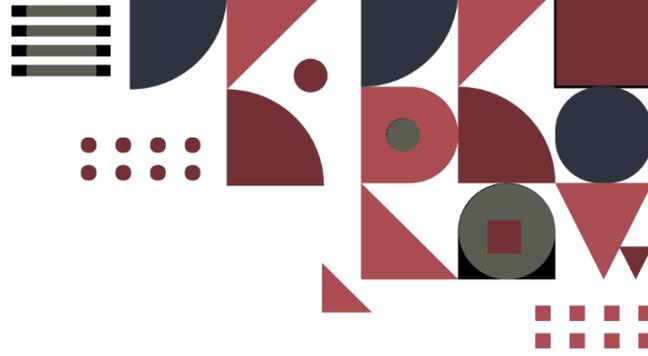
To mobilize resources, build partnerships and develop the capacities of our community in Lebanon while promoting targeted education, affordable healthcare, workable startups, sustainable development and secured livelihoods

Our Values

We are dedicated to the following values:

- **Respect for Human Rights:** We recognize that all human beings are born free and equal in dignity and rights
- **Empowerment:** Empowering the community is at the heart of everything we are and do.
- **Leadership:** Our best work comes through a collaborative approach that leads groups towards specific results
- **Service Beyond Self:** Philanthropy is our strong motivator to act from a concern for others.
- **Accountability:** We are responsible for all our actions and decisions.
- **Transparency:** We are guided by openness in the dissemination of our records.

LETTER FROM THE PRESIDENT



Dear Friends and Supporters,

In early 2025, I met a young woman who had stopped her education midway! Not because she lacked ability, but because her family needed income immediately. She returned weeks later, determined to finish. "If I stop now," she said, "nothing will change." Her words stayed with me.

Across Lebanon, thousands of people are making similar choices every day, between learning and survival, between health and cost, between hope and uncertainty. This year extended against the consequences of a conflict in 2024, economic collapse, and growing instability that tested the resilience of individuals, families, and institutions alike. Yet, in these pressures, what we witnessed repeatedly was not withdrawal, but perseverance.

At Makhzoumi Foundation, we believe that dignity begins with access to education, to livelihoods, to healthcare, to micro-finance, to development, to relief, and to opportunity. In 2025, our programs and units continued to stand beside communities at moments when systems were weakened and choices narrowed. Young people gained skills that translated into jobs and income. Women transformed training into self-employment and leadership. Families accessed essential healthcare when it mattered most. Small entrepreneurs accessed microfinance that turned ideas into sustainable businesses. Vulnerable families received timely relief services that restored safety and stability in moments of crisis. Each outcome reflects more than a statistic. It represents a restored sense of agency and possibility. This impact was only possible through the commitment of our staff, partners, donors, educators, healthcare professionals, and community leaders who chose collaboration over anything else. Flexible support allowed us to adapt quickly, reach the most vulnerable, and remain present when continuity itself became an achievement in Lebanon.

As you read this report, you will see numbers, programs, and milestones. Behind each one is a story like the young woman who returned to complete her training. A proof that when opportunity is sustained, resilience follows.

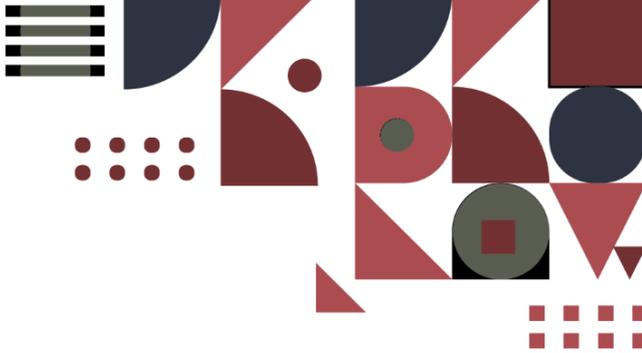
Together, we are not only responding to crisis.

We are building pathways forward, grounded in dignity, strengthened by partnership, and guided by the belief that lasting change begins with people.

With gratitude, Together, we will continue transforming lives.

*May Makhzoumi
President of Makhzoumi Foundation*





OUR STRATEGIC PLAN FRAMEWORK

MF strategy has 10 major goals that emanate from each program and department. Every goal is set with a series of strategic objectives and a list of key performance indicators that measure our performance improvement.

GOAL 1

To train and educate with the skills needed for today's workforce.

GOAL 2

To increase the value of our health services, by enhancing prevention and quality, and strengthening our ability to deliver cost effective care.

GOAL 3

To improve the Social and Economic status of entrepreneurs and low to medium income community members.

GOAL 4

To preserve and improve the environment as an asset of Lebanon on the road towards sustainable development.

GOAL 5

To meet relief and humanitarian essentials to Vulnerable Communities.

GOAL 6

Invest in the professional development, mentoring and advancement of human resources

GOAL 7

Maintain financial stability and strengthen the financial and organizational capacity

GOAL 8

Strengthen partnerships for adequate responses to community needs

GOAL 9

Build accountability for the Information system to maximize the potential of our data

GOAL 10

Spread the stories to enhance visibility and engage the staff, stakeholders and the community

**MORE THAN 3 MILLION SERVICES
FOR OVER 650,000 BENEFICIARIES**

Services By Numbers *Since 1997*



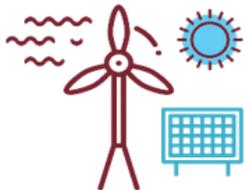
**1,052,513
Healthcare
Services**



**165,627
Training
Certificates**



**14,772
Micro
Loans**



**350,256
Environment
& Development
Outreach**



**1,963,867
Relief
& Humanitarian
Assistance**

Priority SDGs

Advancing United Nations Sustainable Development Goals Through 2025 Actions

MF is committed to advancing the SDGs as part of its mission to empower communities and foster sustainable growth. Through targeted health, vocational training, microfinance, environmental sustainability, and relief services, the Foundation addresses key global challenges according to the needs of Lebanon's most vulnerable populations. It contributes to creating an equitable, resilient, and sustainable future, leaving no one behind.



ERADICATING POVERTY TOGETHER

Through livelihoods, education, and vocational initiatives, Makhzoumi Foundation helps vulnerable families break the poverty cycle, positively impacting thousands of households annually.



ENDING HUNGER LOCALLY

Makhzoumi Foundation distributes food boxes to vulnerable individuals and families, helping ensure food security and alleviate immediate nutritional needs during times of hardship.



ADVANCING HEALTH ACCESS

Through accessible primary healthcare services, including medical consultations, vaccination campaigns, and preventive screenings, Makhzoumi Foundation enhances the well-being of individuals and families.



EDUCATION FOR ALL

We provide scholarships, digital literacy training, and educational workshops, offering quality learning opportunities.



EMPOWERING WOMEN'S VOICES

Through women empowerment projects and initiatives, women gain financial independence and leadership roles in their communities.



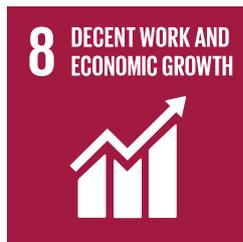
ENSURING CLEAN WATER

Makhzoumi Foundation is committed to protecting clean water resources by reducing pollution, limiting harmful chemical use, and promoting recycling and safe resource management to safeguard public health.



PROMOTING RENEWABLE ENERGY

Through solar panel installations and street lighting systems, Makhzoumi Foundation promotes sustainable energy access while reducing environmental impact and enhancing safety in underserved communities.



CREATING DECENT JOBS

Through training in information technology and green economy sectors, Makhzoumi Foundation equips individuals with market-relevant skills that promote decent work and strengthen social stability.



DRIVING SUSTAINABLE INNOVATION

Makhzoumi Foundation supports small businesses and technological initiatives, fostering innovation and sustainable industrial practices for local communities.



REDUCING INEQUALITIES TOGETHER

Our inclusive programs for persons and marginalized groups promote equal access to education, healthcare, and job opportunities, empowering disadvantaged populations.



BUILDING SUSTAINABLE CITIES

Through road rehabilitation, traffic light restoration, and sustainable street lighting initiatives, Makhzoumi Foundation enhances urban safety, improves mobility, and creates safer environments for residents.



PROMOTING RESPONSIBLE CONSUMPTION

Makhzoumi Foundation conducts awareness on waste reduction and recycling, encouraging sustainable practices among individuals and communities.



ACTING ON CLIMATE

Through beach clean-up and environmental awareness initiatives, Makhzoumi Foundation actively contributes to climate action by reducing pollution and promoting responsible environmental stewardship.



PROTECTING MARINE LIFE

Through coastal cleanup initiatives and awareness campaigns, we help preserve sea water and reduce mediterranean sea pollution in Lebanon.



PRESERVING TERRESTRIAL ECOSYSTEMS

We combat deforestation and desertification by producing plants, planting and distributing them, and by educating communities on sustainable land use practices.



PROMOTING PEACEFUL SOCIETIES

Our advocacy programs support conflict resolution and provide legal aid to persons, fostering peaceful and inclusive communities.



STRENGTHENING PARTNERSHIPS

Collaborating with local and international stakeholders, we amplify humanitarian efforts, ensuring coordinated support for vulnerable populations across Lebanon.



MF's full dedication to the SDGs is a testament to our belief in building a brighter, more equitable future for all. Together, we can turn these goals into lasting realities.



EDUCATION AND LIVELIHOODS PROGRAM (ELP)

2025

Total Services **2310**
Beneficiaries **1116**

Education and livelihoods are pathways to dignity, income, and long-term resilience.

Makhzoumi Foundation's ELP is designed to empower vulnerable communities across Lebanon by equipping individuals with practical, market-relevant skills that respond directly to the evolving demands of the local labor market. Implemented across multiple regions, the program adopts an integrated approach that combines theoretical instruction with hands-on, experiential learning, enabling participants to acquire both technical competence and real-world work readiness. This dual focus enhances employability, promotes self-reliance, and supports long-term economic resilience at both household and community levels. The ELP delivers a diverse portfolio of vocational and technical training opportunities in high-demand sectors, including hospitality, healthcare, electrical and vocational trades, information technology, carpentry, tailoring, and culinary arts. Training pathways are informed by labor market assessments and employer needs, ensuring alignment with current and emerging job

opportunities and increasing the likelihood of job placement or income generation upon completion. For participants seeking self-employment, the program also integrates entrepreneurship components that support business ideation, planning, and sustainable income generation. Recognizing that technical skills alone are insufficient for long-term success, the ELP places strong emphasis on soft skills development. The program further strengthens transition-to-work outcomes through strategic partnerships with private sector employers, NGOs, and educational institutions, facilitating internships, on-the-job training, mentoring, and employment linkages. In 2025, Lebanon continued to face overlapping crises, severely restricting access to education and livelihoods. Within this fragile context, the ELP served as an anchor of stability, ensuring that vulnerable youth, women, and families could continue learning and access income-generating opportunities.

WHO WE REACHED?

Throughout 2025, the ELP prioritized reaching populations most affected by Lebanon's overlapping economic, social, and security crises. The program's outreach strategy focused on expanding access to skills development for youth at risk of exclusion, women facing barriers to economic participation, and communities in conflict-

affected areas with limited livelihood opportunities. By deliberately targeting underserved regions and vulnerable demographic groups, ELP ensured that its interventions were both inclusive and responsive to the realities on the ground, reinforcing equitable access to education and income-generating pathways across Lebanon.



2,310
Trainees
across
Lebanon



66%
Women
reinforcing
economic inclusion



57.6%
Youth
aged
15–25



Strong presence
in conflict-
affected areas
Bekaa (Zahle)

WHAT CHANGED?

The ELP delivered measurable improvements in participants' skills, employability, and income stability throughout 2025. High course completion and pass rates indicate sustained engagement and effective training delivery, while a significant number of participants progressed from learning to job-ready status in market-relevant sectors. The program also provided immediate income support through cash-for-work opportunities, helping

vulnerable households meet basic needs during periods of acute economic stress. Many women transitioned from training into home-based sectors such as beauty services and food production. Youth enhanced their competitiveness in the labor market by obtaining recognized digital certifications, expanding their access to both local and remote employment opportunities.



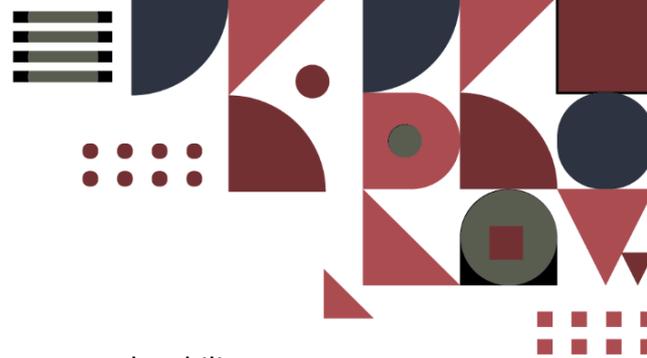
68.7%
Course
completion
with passing
grades



798
Trainees gained
job-ready
vocational
skills



384
Beneficiaries
received
income through
cash-for-work



WHERE DONOR SUPPORT, MAKES A DIFFERENCE

Donor support played a decisive role in enabling the ELP to remain responsive and effective amid Lebanon's rapidly changing context. Flexible funding allowed the program to adapt quickly during periods of heightened conflict, ensuring continuity of learning and income opportunities for vulnerable communities. Contributions from partners made it possible to expand integrated vocational training and cash-for-work models, addressing both immediate economic needs

and longer-term employability. Donor investment also directly supported women-led livelihood pathways, empowering women to transition from skills development into sustainable self-employment. Additionally, support strengthened education leadership and accelerated digital transformation efforts, enhancing the quality, relevance, and reach of programming in an increasingly constrained environment.



Enabled flexible programming during conflict



Expanded vocational + cash-for-work models

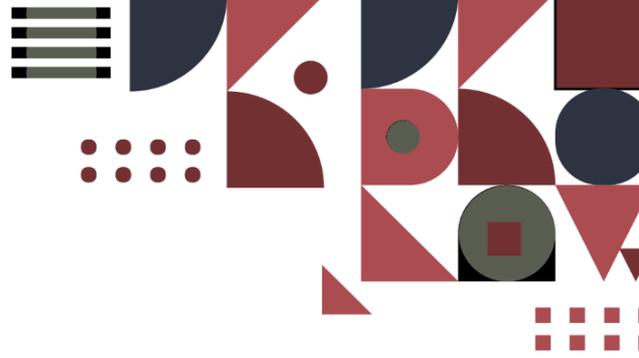


Supported women-led livelihood pathways



Strengthened education leadership and digital transformation





HUMAN IMPACT

Behind the program's quantitative results lies a deeper human impact reflected in the lived experiences of its graduates. Participant testimonies illustrate how access to practical skills training restored confidence, dignity, and economic agency, particularly for individuals who had previously been excluded from formal education or employment pathways. These personal transformations demonstrate how education functions not only as a tool for employment, but also as a form of protection in crisis settings, reducing vulnerability and

enabling participants to regain control over their futures. By translating skills into jobs, income, and stability, and by fostering youth leadership and women's economic participation, the program contributed to stronger household resilience and longer-term community-level change. The voices of graduates provide powerful evidence of how targeted education and livelihood interventions can interrupt cycles of exclusion and transform opportunity into sustainable impact.



KEY PERFORMANCE INDICATORS

Access & Reach

- Total beneficiaries: **2,310**
- Female participation: **66%**
- Youth participation (15–25): **57.6%**
- Geographic coverage: **5 regions**

Education & Training Performance

- Course completion rate: **72%**
- Pass rate (Good & above): **68.7%**
- High achievement (Very Good + Excellent): **36.9%**
- Mid-year enrollment recovery rate (T3 → T5): **+97%**

Vocational & Livelihood Outcomes

- Vocational trainees: **798**
- Cash-for-work participants: **384**
- Direct MF vocational graduates: **414**
- Women in beauty & food production tracks: **High concentration**

Employment & Economic Empowerment

- Employment/self-employment pathways established
- Industry-linked training certifications issued
- Internships & job opportunities facilitated (job fairs): **750+ youth**

Systems & Policy Influence

- National & regional education conferences organized/attended: **5+**
- Government & ministry engagements
- International partnerships (UNESCO, QRTA, ITLS)

Social & Community Impact

- Schools and community facilities improved: **Multiple sites**
- Environmental and civic engagement events
- Elderly & vulnerable group support initiatives





PROGRAM REACH & GEOGRAPHICAL COVERAGE

In 2025, the ELP reached a total of **2,310** trainees across Lebanon through its education, livelihood, and vocational initiatives.

Trainees by Geographic Distribution:

				
Beirut	Bekaa	Saida	Tripoli	Aramoun
1,267	871	110	16	46

Beirut remained the primary hub of activity, benefiting from accessibility and diversified programming. Zahle emerged as a critical area of intervention, particularly in the second half of the year, reflecting the increased need for livelihood support in conflict-affected regions. Saida, Aramoun, and Tripoli maintained smaller but important levels of engagement, often linked to targeted initiatives rather than continuous programming.



SECTOR ALIGNMENT AND LABOR MARKET RELEVANCE

Training activities were strategically aligned with priority labor market sectors to maximize employability, respond to employer demand, and promote inclusive economic participation. ELP offerings were designed based on market assessments and participant profiles, ensuring relevance across gender, age, and skill levels.

Key focus areas included:

- **Hospitality and Beauty:** Characterized by high female participation and strong absorption capacity within service-oriented industries.
- **Information Technology and Digital Skills:** Primarily youth-focused, with approximately 42% female participation, supporting access to emerging digital and remote employment opportunities.
- **Electrical and Vocational Trades:** Responded to sustained employer demand for skilled technicians across infrastructure and maintenance sectors.
- **Green Jobs:** Reflected a strategic investment in renewable energy and environmental sustainability.
- **Soft Skills and Business Development:** Reached a broad demographic, strengthening employability, entrepreneurship potential, and pathways into education-related careers.



ENROLLMENT TRENDS AND PROGRAM DYNAMICS

Enrollment patterns throughout the year reflect the broader national context. The year began with strong participation in Term 1, followed by a noticeable decline in Terms 2 and 3. This decline coincided with heightened instability, security concerns, economic pressure on households, and transportation challenges that limited consistent attendance. From Term 4 onward, enrollment rebounded significantly, culminating in one of the highest participation levels in Term 5.

This recovery demonstrates:

- Renewed trust in MF's programs.
- Increased demand for skills and income-generating opportunities.
- Effective outreach and adaptation to changing circumstances.
- Zahle, despite being heavily affected by conflict, showed the strongest growth trajectory toward the end of the year, highlighting the critical importance of livelihood programming during crises.

ENROLLMENT BY TERM



Term 1: 602 trainees



Term 2: 380 trainees



Term 3: 295 trainees



Term 4: 450 trainees



Term 5: 583 trainees

DEMOGRAPHICS, GENDER, AND INCLUSION

Age Profile

- **57.6%** of trainees were aged 15–25, confirming MF's strong focus on youth empowerment and early career development.

Gender Distribution

- Female: 1,525 trainees (**66%**).
- Male: 785 trainees (**34%**)



Female participation: It dominated across all branches:

- Mazraa: **815** females.
- Zahle: **567** females.
- Saida: **110** females (100% female participation).
- Tripoli: **15** females.
- Aramoun: **18** females



Male participation: It concentrated primarily in Beirut and Zahle and was strongly linked to technical and vocational trades.

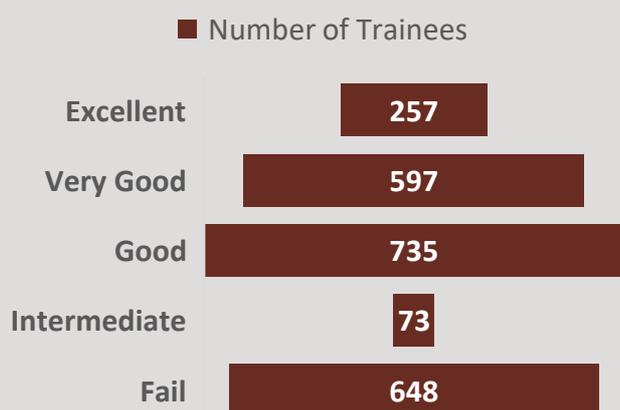
This gender distribution reflects both labor market realities and Makhzoumi Foundation's strategic role in supporting women's economic participation, particularly in sectors such as beauty, hospitality, soft skills, and home-based income generation.



EDUCATIONAL BACKGROUND OF TRAINEES

Participants entered the programs with diverse educational profiles. This diversity highlights the Foundation’s inclusive approach, serving both early school leavers seeking employable skills and university graduates requiring practical, market-aligned competencies:

- 1132 trainees with middle school education or below.
- 395 trainees with a high school education.
- 446 university graduates.
- 337 holders of technical degrees



COMMUNITY DEVELOPMENT AND INFRASTRUCTURE SUPPORT

Beyond individual training, MF invested in community-level improvements:

- Equipping two sports fields.
- Installing surveillance cameras.
- Aluminum works, painting, and renovations.
- Upgrading school facilities.
- Introducing schools to the MOS Competition in partnership with ITLS

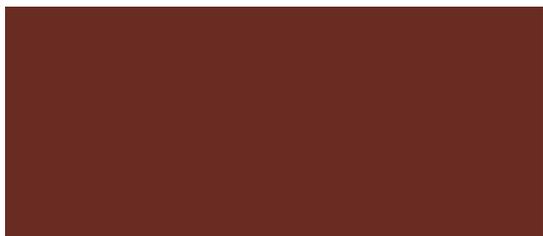
These interventions improved learning environments, safety, and youth engagement.

ACADEMIC PERFORMANCE AND GRADES EVALUATION

Assessment results indicate a strong overall level of participant performance and engagement across training activities. A total of **68.7%** of trainees achieved passing grades (**Good and above**), demonstrating the effectiveness of program delivery and curriculum relevance. **36.9%** of participants attained **Very Good or Excellent** results, reflecting high motivation, consistent participation, and quality instruction. The proportion of trainees who did not successfully complete or pass assessments can be primarily attributed to external, crisis-related factors rather than academic capacity, including:

- **Disrupted attendance** due to conflict, displacement.
- **Economic pressures** requiring participants to prioritize income-generating activities over continued training.
- **Psychological stress and instability**, which adversely affected concentration, retention, and learning outcomes.

These findings underscore the critical importance of flexible and adaptive learning models, integrated psychosocial support, accessible remedial learning pathways, and trauma-informed education approaches when implementing skills development programs in crisis-affected and fragile contexts.



STRATEGIC PARTNERSHIPS AND COOPERATION

PARTNERSHIP WITH ANERA

The ELP focused on practical, market-relevant skills that directly improved employability and income generation. The cash-for-work component provided immediate financial relief while reinforcing work discipline and technical competencies. A notable initiative was the Homemade Food (Mouneh) Production Program, which achieved a double impact:

- Enabled trainees, particularly women, to generate income through self-employment.
- Produced and distributed food products to vulnerable households, strengthening community solidarity.

PARTNERSHIP WITH BASMA & IENGINEER GROUP

Through the Beauty Academy and Livelihood Empowerment initiative, over **40** students successfully graduated and are now equipped with the technical skills and professional readiness required to enter the labor market. The program benefited from the valuable support of **Basma Foundation** and **IEngineer Group**, whose contributions through scholarships and mentorship played a key role in empowering graduates, strengthening their confidence, and facilitating their transition into sustainable employment and self-reliance.

STRATEGIC ITLS PARTNERSHIP

9 years of impact continued with ITLS to advance digital and creative education, reinforcing access to future-ready skills for both students and educators. Building on the success of the Microsoft Championship, the partnership expanded to include the Adobe Championship and the Lebanese Innovative Educator (LIE) Program.



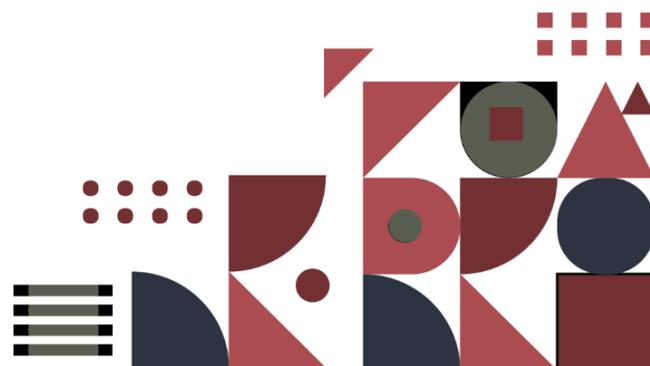


L'ORÉAL COLLABORATION IN TRIPOLI

The program hosted representatives from L'Oréal at the Tripoli branch as part of ongoing efforts to strengthen private sector engagement and expand high-quality vocational training opportunities. These discussions contributed to advanced planning for the launch of the L'Oréal Beauty for a Better Life Academy, an initiative designed to empower youth and women through professional beauty training, enhance employability, and promote sustainable livelihood pathways within the beauty and personal care sector.

ACADEMIC & INSTITUTIONAL PARTNERSHIPS

The ELP renewed its Memorandum of Understanding with Lebanese American University (LAU), strengthening collaboration under the Step Forward initiative and expanding internship placements and community service opportunities for students. In parallel, partnerships with Sagesse University and Rafik Hariri University supported the implementation of national championships and enhanced academic engagement, contributing to stronger links between education institutions and skills development pathways nationwide.



MAJOR EVENT & YEAR HIGHLIGHTS



EDUCATION LEADERSHIP AND PROFESSIONAL LEARNING – MEPLI

In 2025, Makhzoumi Foundation continued to play a leading role in advancing education leadership through its active engagement with the Middle East Professional Learning Institute (MEPLI). The Foundation organized and supported the MEPLI Conference “Shaping the Future of Education,” and Conference “Education in the New Era” which brought together education leaders, policymakers, practitioners, and innovators to explore critical themes shaping the future of learning in Lebanon and the region. Key discussions focused on adaptive leadership in times of rapid change, digital transformation in education, and the centrality of inclusion and well-being in building resilient, equitable education systems. In addition, Makhzoumi Foundation hosted “Building Connections: Welcome MEPLI 2025” on February 21, 2025, at its headquarters in Beirut. This community gathering welcomed the new MEPLI cohort and conveners, strengthening professional learning communities and fostering collaboration, peer exchange, and shared purpose among education leaders.

REGIONAL AND INTERNATIONAL EDUCATION ENGAGEMENT – QUEEN RANIA TEACHER ACADEMY

Makhzoumi Foundation further strengthened its regional and international education engagement through participation in QRTA CONNECT, organized by the Queen Rania Teacher Academy, as well as stakeholder meetings with UNESCO. These forums provided platforms for knowledge exchange, alignment with international best practices, and cross-sector collaboration in education. Through its active involvement, MF reaffirmed its commitment to building strong partnerships and professional learning communities, improving education quality, supporting educators, and empowering future generations positioning education as a cornerstone of sustainable development in Lebanon and the wider region.

DIGITAL EXCELLENCE AND GLOBAL REPRESENTATION

In 2025, the ELP launched the MOS and Adobe Championships, enabling Lebanese youth to compete on global platforms. A national recognition ceremony hosted by H.E. Dr. Rima Karami celebrated World Champion Maria Abi Khalil alongside national champions. The initiative also included the distribution of MOS certifications to over **50** students at Antonine Sisters School – Ghazir, and the hosting of Lebanon’s first .NET Community Meetup at Beirut Digital District, bringing together **60** programmers to strengthen the local tech ecosystem.

CSR CAPACITY-BUILDING WORKSHOPS

Makhzoumi Foundation in collaboration with the Regional Network for Social Responsibility, delivered targeted capacity-building workshops for civil society organizations. One workshop focused on innovative financing solutions for sustainable development, strengthening participants’ understanding of the nonprofit financing landscape, sustainable funding models, and financial governance and transparency. Through practical tools and real-world success stories, CSOs enhanced their ability to secure long-term funding and improve financial management practices. In parallel, Makhzoumi Foundation facilitated interactive sessions on designing community initiatives in the nonprofit sector, combining theoretical frameworks with hands-on exercises in program design, monitoring, and evaluation..



YOUTH AND COMMUNITY ENGAGEMENT

The ELP promoted active youth and community engagement through environmental, educational, and career-oriented initiatives. In partnership with the Embassy of India and Beirut Municipality, a Bicycle Rally for World Environment Day engaged young people in environmental advocacy. The program also participated in major university job fairs, connecting students to career opportunities, including over **100** students at LCU–Aintoura, **200** at AUB, **300** at LAU and **150** at USJ.

SKILLS DEVELOPMENT, WORKSHOPS, AND SOCIAL ACTIVITIES

A series of interactive workshops strengthened personal, professional, and community skills, covering English speaking (with ChatterBox), self-awareness and pronunciation, community initiative design, and beauty and styling skills. Additional activities included the From Tripoli with Style beauty activation with **23** salon owners, a Mother’s Day Beauty Open Day offering free services, and participation in an International Women’s Day panel at the Indian Embassy.

CHILDREN AND SUMMER PROGRAMS

Makhzoumi Foundation delivered diverse summer educational programs in :

- Robotics and Coding.
- 3D printing and Web development.
- Cooking and Sports.
- Leadership and Languages.
- Personality development.

A Kids Summer Camp provided children with a safe, engaging environment that fostered creativity, confidence, and lifelong skills.

STEPFORWARD INITIATIVE

AN APPRENTICESHIP NEED



MILESTONES & VOLUNTEERS ACTIVITIES

Volunteers played a role in supporting medical campaigns, assisting with mobile medical units' activities, facilitating data entry for primary healthcare services, and contributing to relief distribution and psychosocial support (PSS) activities. Their engagement extended beyond emergency response, focusing on community resilience, health awareness initiatives, and ongoing support to displaced and economically vulnerable families.

In 2025, the StepForward Initiative of Makhzoumi Foundation continued its humanitarian and community engagement efforts in the aftermath of the 2024 war. While active hostilities had subsided, displacement, economic strain, and social vulnerabilities persisted across multiple regions. In response, StepForward sustained its mobilization of 200 youth volunteers to support recovery, community stabilization, and essential service delivery.

Throughout the year, volunteers from diverse regions, academic institutions, and backgrounds, including students from the Lebanese American University (LAU) and the American University of Beirut (AUB), actively participated in structured volunteer programs. Building on previous experience, the initiative recruited and engaged volunteers through coordinated outreach and partnerships.





DIVERSE FORMS OF VOLUNTEERING

StepForward recruited both general and specialized volunteers, including healthcare professionals with backgrounds in nursing, certified nursing, and midwifery, to support mobile clinics funded by UNICEF and Première Urgence.

SUPPORTING THE COMMUNITY THROUGH VOCATIONAL TRAINING

In 2025, Makhzoumi Foundation, through its StepForward initiative, participated in the second edition of QRTA CONNECT, reaffirming its commitment to advancing education through strategic partnerships and cross-sector collaboration. The Foundation strongly supports the vision of strengthening educational systems through collective engagement and shared expertise. The event convened ministries, educational institutions, local universities, embassies, international agencies, civil society organizations, and private sector stakeholders in a unified effort to enhance education quality and accessibility.

Through StepForward's engagement, youth volunteers and program representatives contributed to dialogue on community engagement and inclusive educational support, reinforcing the Foundation's belief that education lies at the core of sustainable development and long-term societal recovery.





HEALTHCARE PROGRAM (HCP)

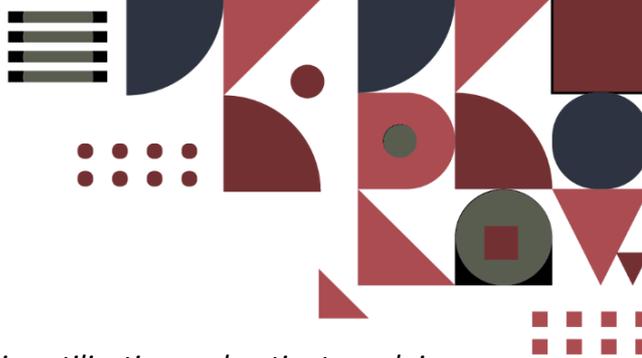
2025

Total Services **48424**
Beneficiaries **11753**

“Primary healthcare remains a critical lifeline for communities in crisis, providing accessible, continuous, and preventive care that protects lives, preserves dignity, and strengthens health system resilience”.

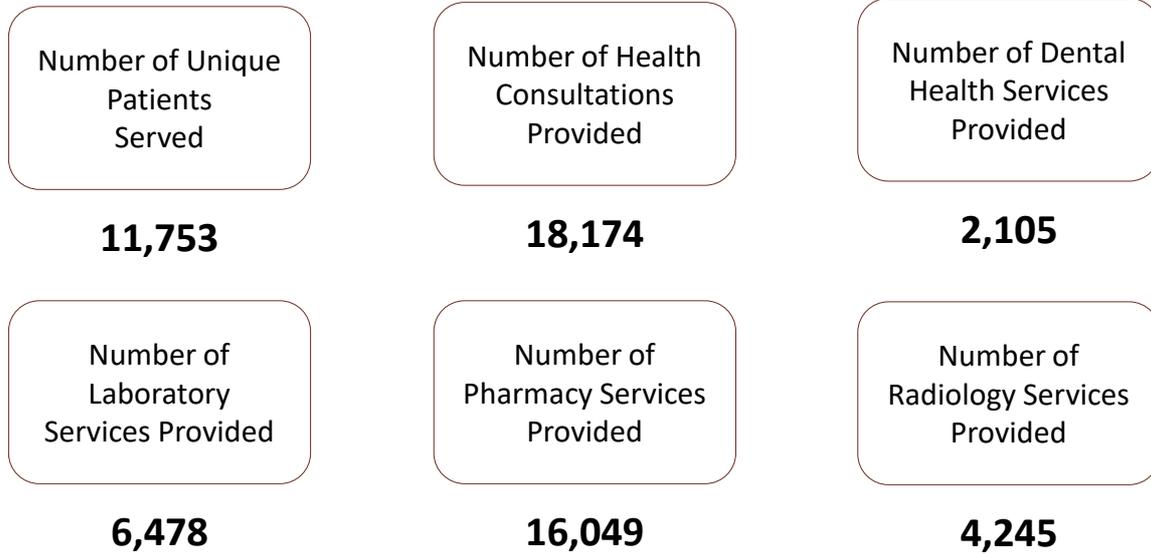
During 2025, the HCP delivered a total of **48,424** health services, encompassing primary care consultations, chronic disease management and follow-up, reproductive and maternal health services, laboratory diagnostics, radiology imaging, and other essential medical interventions. This represents a **4.5%** increase compared to **46,336** services in 2024, continuing a sustained upward trajectory from **43,421** services in 2023. The consistent year-on-year growth reflects the program’s expanding reach, strengthened service delivery capacity, and sustained demand for quality primary healthcare in a context of prolonged crisis. The growth observed between 2023 and 2024 was primarily driven by the program’s expanded response to internally displaced populations, with increased service provision through Primary Health Care Centers and shelter-based interventions. Building on this foundation, the continued increase in 2025 demonstrates that the HCP maintained its emergency responsiveness and succeeded in consolidating community trust and engagement in

the reliability, accessibility, and quality of care provided. The sustained demand indicates that patients increasingly view the primary healthcare center as a dependable entry point to essential health services. Service utilization in 2025 was further supported by a subsidization initiative implemented in partnership with PU-AMI, which played a critical role in mitigating financial barriers to care. By reducing out-of-pocket costs, the initiative encouraged timely health-seeking behavior, improved continuity of treatment, and facilitated regular follow-up, particularly for vulnerable households and patients living with chronic conditions. Importantly, the sustained increase in service utilization throughout the year highlights both the program’s contribution to improved health outcomes and the community’s confidence in the primary healthcare model, demonstrating resilience in service demand even amid economic pressures and pricing considerations.



COMMITMENT TO QUALITY

The following figures highlight the Healthcare Program's service utilization and patient reach in 2025, reflecting trends in access, demand, and quality of care.



- In 2025, the HCP recorded a steady increase in service utilization, reflecting strengthened primary health care delivery and sustained access for vulnerable populations.
- The total number of health services provided rose from **46,336 in 2024** to **48,424 in 2025**, while the number of unique patients served increased to **11,753**, indicating consistent population coverage and continued patient engagement.
- Clinical consultations experienced the most significant growth, **increasing from 13,848 to 18,174**, highlighting rising demand for care, improved referral pathways, and expanded preventive and follow-up services.
- Diagnostic capacity also improved, with increases in laboratory, pharmacy, and radiology services, supporting more accurate case management, continuity of treatment, and access to essential medications, including expanded mental health treatments in line with MoPH guidelines.
- While dental service utilization declined, largely due to economic pressures and increased service fees, demand for essential primary health services remained strong, underscoring the program's critical role in meeting urgent health needs during a challenging year.



OVERALL PROGRAM IMPACT

Across all indicators, 2025 shows consistent improvement compared to 2024. The largest gains are observed in health consultations and diagnostic services, highlighting strengthened service delivery and clinical capacity. The relatively stable growth in unique patients combined with higher service volumes suggests more comprehensive care per patient, rather than simple volume expansion. Overall, the HCP demonstrates enhanced efficiency, improved access, and strengthened service integration in 2025.



PATIENT-CENTERED CARE

HCP provides patient-centered care, ensuring that every individual receives healthcare tailored to their needs. The primary healthcare center in Beirut focuses on delivering high-quality, accessible, and compassionate services, supporting patients through clinical care and health education, preventive care, and community outreach.

Clear communication with patients, respect for their values and preferences, and coordination and continuity of care are integral to Makhzoumi Foundation's HCP's approach. By prioritizing the well-being of each patient, the center strengthens trust, improves health outcomes, and creates a supportive environment for all members of the community.

NON-COMMUNICABLE DISEASES MANAGEMENT (NCDS)

The management of NCDs represents a substantial component of the HCP service delivery. In 2025, approximately **325** NCD-related consultations were provided, with around **245** patients enrolled in regular follow-up and receiving ongoing medication support. These figures reflect sustained demand for chronic disease services and the HCP's role in ensuring continuity of care for patients requiring long-term management.

Targeted interventions were implemented to strengthen clinical monitoring and reduce barriers to care. Through the World Diabetes Foundation and American University of Beirut (WDF–AUB) NCD project, eligible patients received free laboratory investigations, which significantly improves adherence to recommended monitoring protocols and enables timely clinical decision-making. In parallel, the program enhanced tracking systems for high-risk patients and strengthened coordination with partners to minimize the impact of medication shortages, ensuring treatment continuity whenever possible. As a result of these combined efforts, patients enrolled in the NCD program experienced improved continuity of care and greater stability in chronic disease indicators. Regular follow-up, supported access to diagnostics, and consistent medication availability contributed to better disease control and reduced interruptions in care. Overall, the program manages chronic conditions and reinforces the role of primary health care in long-term disease management.





IMMUNIZATION AND PREVENTIVE CARE PROGRAM

In 2025, the HCP continued to strengthen routine immunization services as a core preventive health intervention. Through fixed-site service delivery and community-based outreach activities, the program vaccinated **739** children, contributing to improved protection against vaccine-preventable diseases and reinforcing public health prevention efforts. Continuous engagement with caregivers ensured better understanding of vaccination schedules and emphasized the importance of completing all required doses, supporting sustained demand for immunization services. To improve vaccination completion and reduce default rates, the program implemented structured follow-up mechanisms. Immunization records were systematically reviewed to identify children with missed or delayed doses, and caregivers were contacted through phone reminders to facilitate timely follow-up. This proactive approach strengthened continuity of care and improved adherence to vaccination schedules.



Maintaining vaccine quality and safety remains a critical component of program implementation. Registered nurses conducted regular monitoring of vaccine storage conditions to ensure full compliance with cold chain requirements. The use of a solar-powered vaccine refrigerator significantly enhanced vaccine preservation, particularly during electricity interruptions, and ensured the continued potency and safety of all vaccines provided throughout the year.

Overall, the immunization program demonstrated a positive impact on vaccination coverage, service quality, and caregiver engagement in 2025. The combination of routine services, targeted outreach, structured follow-up systems, and reliable cold chain management contributed to improved immunization outcomes and strengthened preventive health capacity.

In 2025, the program was visited by the Ministry of Public Health to conduct an Effective Vaccine Management (EVM) Assessment. This assessment aimed to comprehensively evaluate all components of the vaccination system, including vaccine storage and cold chain management, stock control and distribution, temperature monitoring, handling and transportation procedures.



SCREENING, TREATMENT, AND CARE FOR CHILD NUTRITION

In 2025, the malnutrition program remained a cornerstone of HCP services, screening and treating children under five and pregnant and lactating women for malnutrition. During the year, **663** individuals were screened including **515** children and **148** women, compared to **471** screened in 2024, reflecting a **41%** increase in screening coverage. Of those screened in 2025, **69** were identified as malnourished and received treatment, including **41** children and **28** women, compared to **89** under treatment in 2024. This demonstrates both increased early identification and continuity of care for vulnerable populations. The HCP expansion in 2025 was reinforced by partnership with IOCC, which provided transportation support for caregivers and children attending follow-up visits, reducing missed appointments and improving treatment adherence. Nutrition counseling was offered to caregivers, alongside awareness sessions on malnutrition in camps across Beirut, enhancing knowledge and preventive practices within the community.

MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT

Mental health services at Makhzoumi Foundation expanded significantly between 2024 and 2025. In 2024, the center provided **856** mental health consultations, delivered by psychologists and psychiatrists. In 2025, this number increased to **1,042** consultations, reflecting a growing demand for services and improved access to mental health care. This upward trend indicates strengthened service delivery capacity and increased community trust in mental health support. In parallel, more than **1,000** individuals were reached through mental health awareness and psychoeducation activities, contributing to improved mental health literacy, early help-seeking behavior, and reduced stigma. The mental health team is trained in WHO mhGAP guidelines, ensuring standardized, evidence-based care and appropriate referral pathways.





PHARMACY SERVICES

Makhzoumi Foundation pharmacy plays a key role in supporting comprehensive patient care by ensuring the continuous availability of both acute and chronic medications through the support of the MoPH, PU-AMI, and YMCA. This support helps maintain uninterrupted treatment for patients with chronic illnesses and acute health needs. The pharmacy ensures ongoing access to psychotropic medications as part of the mental health services, contributing to continuity of care for patients with mental health conditions. In addition, the pharmacy promotes the rational use of medicines in accordance with MoPH guidelines through proper dispensing practices, patient counseling, and close coordination with the medical team, thereby supporting safe, effective, and appropriate medication use.



ORAL HEALTH AND DENTAL CARE SERVICES

The HCP delivered **2,105** dental interventions, including preventive and curative care. Services focused on promoting oral health, early detection of dental conditions, and timely treatment, contributing to improved oral hygiene and reduced risk of complications among patients. In 2025, the primary healthcare center hired a pediatric dentist, strengthening the center's capacity to address children's oral health needs. Starting in August 2025, a total of 201 dental services were provided to children. In addition, the dental clinic expanded its operating hours to better meet community demand. Extended hours enabled children to attend appointments after school and allowed working adults to access services after their workday, improving overall convenience and accessibility. This adjustment resulted in higher patient attendance, improved utilization of clinic capacity, and enhanced continuity of both preventive and curative dental care.





EYE CARE AND VISION SERVICES

The ophthalmology team conducted **1,222** specialized consultations, providing comprehensive vision assessments, accurate diagnoses, and effective management of eye conditions. By supporting early detection and timely intervention, these services enhanced patients' visual health and overall quality of life.

PHYSIOTHERAPY AND REHABILITATION SERVICES

A total of **939** physiotherapy sessions were provided to patients with musculoskeletal disorders, injury recovery needs, and functional rehabilitation goals. Interventions improved mobility, relieved pain, and strengthened daily functioning, helping patients maintain independence.

BRINGING HEALTHCARE TO YOUR FINGERTIPS

Makhzoumi Foundation launched a mobile application to strengthen patient-centered care and improve access to healthcare services. The application enables patients to view available services, access their medical records, check lab and X-ray results, review their medications, and conveniently book appointments. This initiative empowers patients to take an active role in managing their health, enhances efficiency in accessing information, and demonstrates commitment to providing high-quality, transparent, and patient-focused healthcare.

MINOR SURGICAL PROCEDURES

The primary health care center is equipped to provide minor surgical procedures that are efficient, cost-effective, and contribute to improved health outcomes or disease prevention. All procedures are carried out in a fully sterilized clinic following strict safety, quality, and infection control protocols. Services include intra-uterine device insertion or removal, as well as the removal of small subcutaneous cysts or ingrown nails, all performed under the guidance of the center's medical surgeon.



Health On Wheels

MOBILE MEDICAL SERVICES

The Mobile Medical Units (MMUs) of Makhzoumi Foundation HCP continued to play a critical role in extending essential primary healthcare services to underserved and displaced populations across Lebanon throughout 2025. Although active hostilities from the 2024 war had formally subsided, insecurity and instability persisted in the South and Bekaa, resulting in ongoing displacement and the prolonged presence of vulnerable families in Beirut and Mount Lebanon. In response, the MMUs maintained **regular outreach visits** to displacement sites and host communities, ensuring continuity of care for populations whose access to fixed health facilities remained limited. Through **community-based deployments**, the MMU delivered a range of essential services, including medical consultations, chronic disease follow-up, screenings, vaccinations, and preventive care. By bringing services directly to communities, the MMUs significantly reduced barriers related to cost, distance, and mobility, particularly for displaced individuals, elderly patients, and those living with chronic conditions. The MMUs also played a key role in **early**

detection of health risks and in **strengthening referral pathways** to Primary Health Care Centers, supporting integrated and continuous patient care. In addition to emergency and displacement-focused outreach, the MMUs expanded scope to include school-based visits, providing general medical examinations for students and delivering health awareness sessions on hygiene, nutrition, and disease prevention. These interventions supported early identification of health concerns among children and promoted healthier behaviors within school communities. The MMUs further conducted **vaccination rounds** in coordination with relevant partners, contributing to improved immunization coverage and reinforcing protection against vaccine-preventable diseases. Through its flexible, responsive, and community-centered approach, the MMUs remained a vital component of the HCP's outreach strategy, bridging gaps in access, adapting to evolving humanitarian needs, and contributing to improved health outcomes and resilience in crisis-affected and displacement-impacted settings.



BUILDING EXCELLENCE: TRAINING FOR SKILLS AND CARE

During 2025, the primary healthcare center invested significantly in staff capacity building through a wide range of trainings aimed at strengthening clinical quality, patient safety, and community-centered care. Trainings covered quality and accreditation standards, use of health information systems (PHENICS and Meditrack), Clinical Management of Rape (CMR) training, Psychological First Aid (PFA), infection control, conflict sensitivity, and basic life support (BLS). Clinical and technical capacity was enhanced through trainings on malnutrition new guidelines, Infant and Young Child Feeding (IYCF), specialized nutrition counseling for patients with Type 1 diabetes, non-communicable diseases (NCDs), mental health awareness focusing on

depression, anxiety, and referral pathways, side effects of vaccines. Staff also participated in trainings related to GBV, including GBV core concepts and curriculum facilitation, as well as improving access to quality healthcare for vulnerable pregnant women and rape survivors. To support staff wellbeing and resilience, trainings on Self-Help Plus, stress management and self-care strategies for a better life were conducted. Collectively, these trainings strengthened staff competencies, improved service quality, and enhanced Makhzoumi Foundation PHCC's ability to deliver integrated, safe, and responsive healthcare services to the community.



OUR PROJECTS



WORLD DIABETES FOUNDATION & THE AMERICAN UNIVERSITY OF BEIRUT (WDF-AUB)

The WDF in collaboration with AUB, launched a project addressing non-communicable diseases in January 2024, which continued throughout 2025. During this period, **323** patients were screened for non-communicable diseases, of whom **176** patients were referred to primary care physicians and specialized services for further clinical assessment, laboratory investigations, and appropriate management. In addition, **300** patients received education and awareness sessions focused on self-management. The project strengthened early detection of NCDs, improved timely referral for diagnosis, and enhanced patient knowledge and self-care practices, contributing to better disease prevention, control, and long-term health outcomes within the community.



DAR AL FATWA PROGRAM SERVICES

The HCP provides the members of the Dar Al Fatwa group with a wide range of health services, extending beyond basic primary care to include secondary care and hospitalization support. Through this dedicated fund, members accessed **783** medical services, including medical consultations, diagnostic procedures, and **33** hospital-based services, benefiting a total of 180 unique patients.





AUB: SMOKING CESSATION

As part of the ongoing collaboration between the Primary Healthcare Department at the Ministry of Public Health and the American University of Beirut, Makhzoumi Foundation Primary Healthcare Center is one of the sites implementing the PHOENICS smoking cessation study. The project focuses on smoking, aims at enhancing healthcare providers' skills and improving health outcomes for patients who smoke. As part of Makhzoumi Foundation role in the smoking cessation project, the nurse conducts awareness sessions targeting smokers, while the general practitioner plays a key role in reinforcing the medical importance of quitting and providing direct counseling. Together, they work to motivate patients to reduce or stop smoking. During 2025, the healthcare center worked with **64** patients who accepted support and were referred to the AUB team for further follow-up, including the provision of nicotine gum and additional treatment.



WDF-AUB: TYPE 1 DIABETES

On January 2025, the HCP signed an agreement with AUB for a project on Type 1 diabetes, funded by the WDF. The project focuses on identifying, managing, and educating survivors with Type 1 diabetes mellitus, while conducting awareness sessions and collaborating with community resources to enhance patient care. During 2025, a total of **207** patients with Type 1 Diabetes received comprehensive care. Patients were assessed by a general practitioner, underwent the necessary blood tests, and received insulin as part of their treatment. Each patient was also provided with a glucometer and test strips free of charge to support regular blood glucose monitoring.





PU-AMI – Clinical Management of Rape (CMR)

The partnership with PU-AMI continued throughout 2025, providing clinical management of rape (CMR) services at MF PHCC. During 2025, **42** survivors of rape were referred to the center, compared to **12** survivors in 2024, showing a significant increase in service utilization and outreach. These individuals received comprehensive medical care, psychosocial support, and forensic assistance according to CMR protocols. Throughout the year, Makhzoumi Foundation care team participated in regular training to stay updated on the latest guidelines and best practices in CMR. This ongoing collaboration enhanced the accessibility and quality of care for survivors of rape, ensured services were delivered safely and professionally, and strengthened the capacity of the healthcare team to respond effectively to CMR cases. The upward trend in referrals demonstrates growing community trust and awareness, contributing to improved physical and mental health outcomes for survivors.



PU-AMI – SUBSIDIZATION PROJECT

In December 2024, the HCP officially launched a project in collaboration with PU-AMI, aimed at enhancing access to primary healthcare services for all nationalities. This initiative offers a comprehensive range of services, including medical consultations, laboratory tests, and X-ray imaging, ensuring individuals receive care tailored to their needs. The project continued throughout 2025, providing services at subsidized prices, which increased affordability and access for patients. As part of the project's outreach, the healthcare center expanded services to the elderly and patients with special needs through **207** home visits conducted by general practitioners and nurses. During these visits, patients received free medical consultations at home, health check-ups and monitoring of chronic conditions, medication guidance and management, referrals to healthcare facilities when needed, and preventive care advice. Elderly participants benefited greatly, as the visits reduced the burden of traveling for care, provided reassurance about their health, and offered personalized support, helping them feel cared for and included in the healthcare system. Overall, this collaboration contributed to a higher number of consultations and diagnostic services in 2025, strengthened continuity of care, and had a positive impact on health outcomes, particularly among vulnerable populations.



UNICEF AND MOPH - SCHOOL HEALTH PROJECT

In February 2025, implementation of the School Health Project, funded by UNICEF, began after the Ministry of Public Health assigned coverage to five schools in the Beirut area. The team, consisting of a doctor and a nurse, provided health services to more than **1,200** students.

The interventions included health screenings, vaccination follow-ups, nutrition monitoring, hygiene education, and health awareness sessions conducted directly in schools.

Students who required additional care visited the primary healthcare center for follow-ups, ensuring continuity of care.

These activities enabled the early identification of health issues, facilitated timely referrals, and promoted preventive practices, contributing to better overall health outcomes and reducing the risk of communicable and chronic conditions among students.

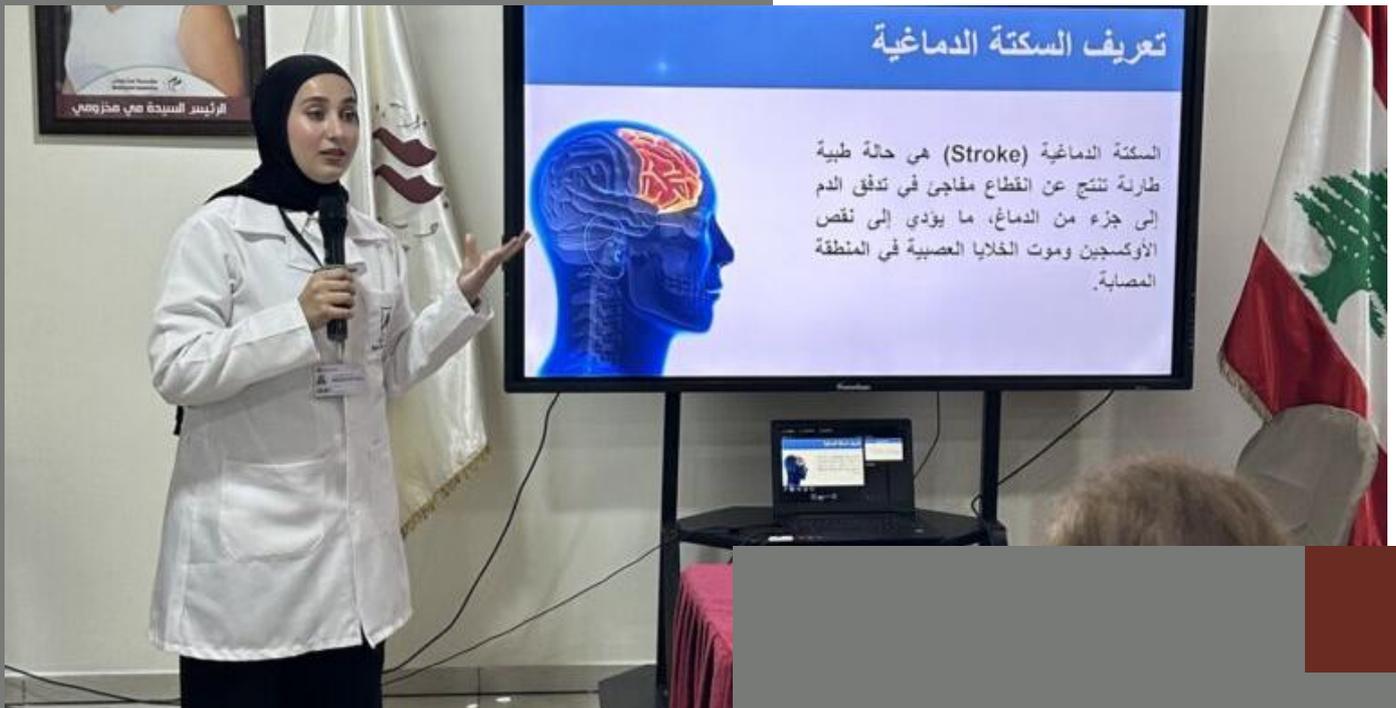


PU-AMI - SIDA PROJECT

The SIDA project, funded by the Swedish Embassy and implemented in partnership with PU-AMI, was launched in September 2025. The project focuses on three main components: protection, mental health, and adolescent pregnancy care.

Key Activities and Reach:

- **Community and adolescent awareness sessions:** Delivered by the social worker, covering Gender-Based Violence (GBV), conflict resolution, healthy relationships, trust building, self-esteem, stress management, personal hygiene, and physical activity.
- **Psychological support:** Group sessions for grieving mothers who lost a child or experienced miscarriages, led by a psychologist. Ten patients were referred for individual follow-up, each receiving **12** free sessions.
- **GBV case management:** **9** ongoing cases were actively managed, including counseling, needs assessment, and coordination with social, medical, and legal services.
- **School-based interventions:** A midwife, nurse, and social worker visited Basta Oula School to screen adolescents, follow up on vaccinations, identify individual needs, refer students to the healthcare center for medical care, and provide awareness sessions for students and teachers.



Throughout 2025, the primary healthcare center implemented a wide range of community outreach and awareness initiatives, targeting diverse populations, including children, adolescents, mothers, and patients with chronic conditions. The aim is to promote health education, preventive practices, and disease management.

Key initiatives included:

- **Non-communicable diseases (NCDs) and diabetes awareness:** Sessions on self-management for Type 1 and Type 2 diabetes were conducted for students and patients, reaching over 300 individuals through storytelling and interactive activities. Patients received practical tools such as glucometers, blood pressure monitors, measuring cups, and healthy snacks to encourage adoption of healthy behaviors.
- **Maternal and child health:** Awareness sessions on breastfeeding, infant and young child feeding (IYCF), maternal nutrition, and reproductive health were provided to pregnant and lactating women, postnatal care patients, and adolescent girls.

- **Nutrition and food safety:** Nutrition students from LAU and AUB conducted sessions on healthy eating, diabetes management, and food safety for mothers and patients, empowering participants to adopt preventive and healthier practices at home.
- **Mental health and stress management:** Sessions on stress management and coping strategies were delivered to beneficiaries, with guidance on accessing further support and resources to ensure long-term application of skills.

These activities enhanced awareness and understanding of health risks and preventive measures, promoted healthy behaviors, and strengthened continuity of care for chronic conditions and maternal-child health.

Participants benefited from practical tools, direct health interventions, and follow-up referrals, contributing to improved long-term health outcomes and greater community engagement in preventive health practices.

ACADEMIC TRAINING AND RESIDENCY PROGRAMS PARTICIPATION IN STUDIES AND FOCUS GROUP DISCUSSIONS



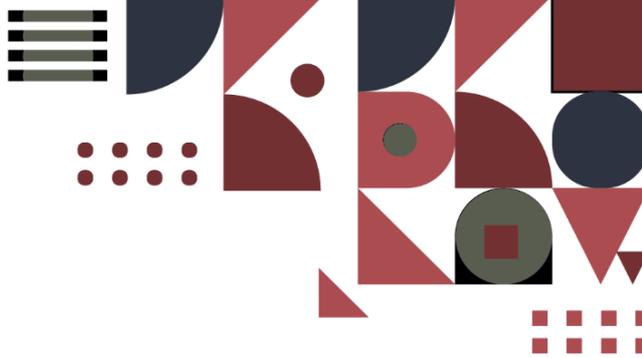
During 2025, the HCP welcomed a diverse group of students and interns from multiple academic programs to commence their practical training. This included **90** Family Medicine students (BAU), **10** Midwifery students (LU), **6** Pharmacy students (BAU), **9** Psychology students (LU), **11** Nutrition interns (LAU), **2** Master's Nutrition students (AUB), and **12** Nursing students (AUB).

During the same year, the HCP renewed its agreement with the BAU Faculty of Pharmacy, providing senior pharmacy students with the opportunity to complete their Pharmacy Practice Experience at the primary healthcare center, as well as its agreement with the Lebanese American University to continue hosting nutrition interns.

These internships offered students the opportunity to apply theoretical knowledge in a real-world healthcare setting under the guidance of the HCP's experienced healthcare team. The program contributed to building the next generation of healthcare professionals, strengthened clinical and community health capacity, and enhanced the center's ability to deliver comprehensive, multidisciplinary care to patients.

During 2025, the HCP actively contributed to research activities, national studies, and focus group discussions on collaboration with academic institutions and health partners, including the Ministry of Public Health, AUB, IOM, WHO, and WDF. Members of the healthcare team participated in FGDs addressing environmental health, integration of quality care for non-communicable diseases, and health system challenges, providing frontline perspectives to inform policy and service improvement.

The healthcare center also supported service-learning and research initiatives led by students and faculty from AUB and other universities, focusing on healthcare administration, human resource management, performance improvement, and digital health for diabetes self-management. In addition, Makhzoumi Foundation health center contributed to national health system assessments, including studies related to COVID-19 response experiences and Lebanon's transition to ICD-11, offering technical, operational, and policy input.



MICRO CREDIT PROGRAM (MCP)

2025

Total Services **941**
Micro Loans **754**

In a fragile economic landscape, access to microfinance is essential to restoring livelihoods, stimulating small enterprises, and rebuilding community resilience.

In 2025, amid continued economic instability and the impact of the 2024 war, Makhzoumi Foundation's MCP remained a critical pillar of financial inclusion and local economic recovery. In a context where access to formal banking services remains severely constrained and small businesses face liquidity shortages, inflationary pressures, and disrupted supply chains, microfinance has become an essential mechanism for preserving livelihoods and stimulating grassroots economic activity. The MCP provided tailored financial solutions that enabled micro and small entrepreneurs to launch new ventures and stabilize existing businesses. By targeting small-scale entrepreneurs and vulnerable groups, including women and youth, the program contributed directly to income generation, job retention, and community-level resilience. In the aftermath of the 2024 conflict, when many households experienced asset loss, displacement, or business interruption, microcredit served not merely as financial support but as a pathway toward economic recovery and renewed self-

reliance. Beneficiaries received guidance in financial literacy, budgeting, market assessment, and business planning to strengthen their capacity to withstand volatility and make informed economic decisions. This integrated approach reduced vulnerability to economic shocks. In 2025, the MCP provided 754 loans and 187 entrepreneurship trainees and continued to adapt its products and risk management mechanisms to the evolving Lebanese market. Strategic collaborations with local and international partners and microfinance networks further enhanced technical capacity, funding opportunities, and adherence to best practices. In a fragile economic environment, microfinance remains more than a lending tool. It is a catalyst for dignity, entrepreneurship, and inclusive growth. Through its MCP, Makhzoumi Foundation continued to empower individuals to rebuild, innovate, and contribute to Lebanon's economic recovery, strengthening both households and communities in 2025.



Borrower's situation

In 2025, Lebanon remained under severe economic strain with persistently high inflation, though there are early signs that the years-long economic contraction may be easing. The financial crisis that began in 2019—reducing GDP by more than one-third—continues to constrain households and small businesses, while the conflict that escalated in September 2024 further disrupted livelihoods and heightened uncertainty. In this context, the MCP maintains a cautious lending approach, including support to vulnerable groups while ensuring careful mitigation of over-indebtedness. The program aims to provide capital that strengthens resilience amid ongoing inflation, currency volatility, and post-conflict recovery challenges, all of which continue to shape borrower capacity in early 2025.

Borrowers' BUSINESS GROWTH

**Average Increase in Profit:
\$99.34**

Profit
REINVESTMENT...

93.23% Activity
3.65% Necessity
3.09% Savings
0.00% Luxury

Success RATE: 98.8%



Portfolio PERFORMANCE

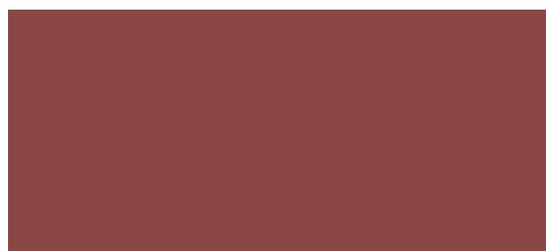
The disbursed amount and the repayment rate determine the effectiveness of the use of our assets and the robustness of our operations:
\$767,797 Disbursed Amount
98.54% Repayment Rate

Promotion
DISTRIBUTION...

0% Door to Door Promotion
2% Group
9% Social media and Search
3% Makhzoumi Foundation
76% Word of mouth
10% Promotion

FINANCIAL SUSTAINABILITY

The ability to sustainably operate is demonstrated by having more income than expenses is not indicative now, due to the capital loss due the economic crisis.





OUR PROJECTS

In 2025, the MCP actively implemented and participated in several strategic projects aimed at strengthening financial inclusion, entrepreneurship development, and sector reform in Lebanon.

QUEST II

Under the Quest II Project, MCP acted as an implementer, leading the development of a tailored financial product, delivering Financial Education (FE) and Social Cohesion (SC) trainings as requested by LWR, and disbursing loans to eligible beneficiaries. The program successfully delivered **20** training sessions across Beirut, Tripoli, and Zahleh, reaching **150** participants, with strong female representation at **59%**. The average knowledge improvement recorded through pre- and post-tests reached **20%**, reflecting measurable learning gains.

ILO MICROFINANCE SECTOR ASSESSMENT

Additionally, as part of the ILO SIYB Accreditation Cycle, MCP provided certification aspiring trainers who participated in Training of Trainers (TOT) sessions and supported the delivery of entrepreneurship trainings.

MECC PROJECT

Through its role as Implementer in the MECC Project, MCP designed a new loan product tailored to market needs and continued loan disbursement activities to expand outreach.

BINA' DIGITAL FINANCE INITIATIVE

Under the Bina' Digital Finance initiative, MCP served as Co-Implementer and Consultant, supporting the development and delivery of digital finance training and contributing to a policy paper on digital finance integration within microfinance operations.

ILO SIYB ACCREDITATION CYCLE

Additionally, as part of the ILO SIYB Accreditation Cycle, MCP provided certified trainers, participated in Training of Trainers (TOT) sessions, and supported the delivery of entrepreneurship trainings.

Collectively, these projects demonstrate MCP's commitment to combining product innovation, financial education, policy engagement, and responsible lending practices, ensuring that microfinance remains a driver of entrepreneurship, resilience, and inclusive economic recovery in 2025.



PROGRAM ACTIVITIES:

GOVERNANCE, COMPLIANCE, AND INSTITUTIONAL ENGAGEMENT

Throughout 2025, the Microcredit Program (MCP) team of Makhzoumi Foundation continued its active engagement in national and international coordination platforms, reinforcing its institutional governance, strategic alignment, and sector leadership. As in previous years, the team participated in key meetings and committees including the LMFA Board Meetings, GCNL Board of Directors Meetings, and the Financial and Governance Committee, contributing to sector-wide discussions on responsible lending, regulatory compliance, and best practices in microfinance. MCP also remained closely involved in the Quest II collaboration and Steering Committee meetings, as well as the Quest II SC & Financial Education Days (#20), strengthening its commitment to innovation, financial literacy, and inclusive economic development. In parallel, the program maintained strategic coordination with public and international stakeholders through ILO, MoSA & AlMajmoua collaboration for SIYB (Start and Improve Your Business) Training implementations, and ongoing meetings with ILO and SIYB partners, ensuring alignment with national entrepreneurship frameworks and capacity-building standards. Engagement in MF–MECC meetings further supported integrated programming and cross-sector collaboration. Through these structured partnerships and governance platforms, MCP reinforced its role as an active contributor to Lebanon’s microfinance ecosystem, ensuring compliance, sustainability, and continuous program improvement in 2025.



POLICY DIALOGUE, INNOVATION, AND CAPACITY BUILDING

Throughout 2025, the MCP remained actively engaged in national and regional dialogue platforms addressing Lebanon's economic recovery, financial reform, and private sector development. The team participated in high-level webinars and conferences focusing on post-war reconstruction, economic reforms, MSME resilience, clean energy transition in MENA, digital finance, and financial inclusion. These engagements ensured that MCP remained aligned with evolving policy discussions and contributed to shaping solutions that support small and medium enterprises (SMEs) during Lebanon's recovery phase. The program also strengthened its institutional capacity through specialized trainings and workshops delivered in collaboration with partners such as IFC, LMFA, ILO, GIZ, and other stakeholders. Topics included risk management, operational risk, business integrity, digital transformation in banking, quantitative policy skills, financial education, inclusive finance initiatives such as InclusiveNissa', and entrepreneurship development programs including SIYB ToT cycle. These activities enhanced the team's technical expertise in governance, digital finance, and sustainable microfinance practices. In parallel, MCP expanded strategic partnerships through meetings with financial technology providers, innovation hubs, financial institutions, and policy leaders to explore digital wallets, AI integration, and pathways toward a cashless economy.





ENVIRONMENT AND DEVELOPMENT PROGRAM (EDP)

2025

Total Services **5615**
Beneficiaries **19200**

“Environmental sustainability has been a cornerstone of Makhzoumi Foundation’s mission, recognizing that protecting the environment is essential to achieving lasting social and economic development”.

Since its establishment in 1997, Makhzoumi Foundation has placed environmental stewardship at the core of its mission, recognizing the intrinsic link between environmental sustainability, human development, and social resilience. The Foundation’s environmental engagement began with its first initiative, Environment Friendly Pest Control, launched in November 1997, reflecting an early commitment to environmentally responsible practices and community-based solutions. Over the years, this commitment evolved into a comprehensive Environment and Development Program that addresses environmental challenges through an integrated, people-centered approach. Through its activities and projects, the EDP has contributed to 14 of the 17 Sustainable Development Goals (SDGs), underscoring its broad and cross-cutting impact across environmental protection, social inclusion, education, gender equality, and sustainable livelihoods. The program views the environment as a resource to be protected and a strategic asset that can drive

community development, economic opportunity, and civic engagement. By embedding environmental awareness within development initiatives, the EDP empowers women, children, and youth to act as informed, responsible citizens and agents of change within their communities. The EDP is structured around three complementary divisions: Sustainable Environment, Women Empowerment, and Child and Youth Development. Each division delivers targeted interventions designed to promote environmental responsibility, strengthen social participation, and build long-term community resilience. Together, these pillars ensure that environmental action is inclusive. A flagship initiative under the program is Yalla Nefroz, launched in 2016 to address Lebanon’s growing waste management challenges. The initiative enables residents to pre-sort household waste and facilitates its collection, making recycling and responsible waste disposal more accessible at the community level.

WOMEN EMPOWERMENT



The Women Empowerment Program under Makhzoumi Foundation's EDP successfully conducted **17** craft workshops as part of its regular training activities, benefiting 88 women and equipping them with practical skills that support income generation, self-sufficiency, and livelihood development. Chocolate Molding workshops recorded the highest demand, followed by Flower Arrangement and Sewing, which continued to receive strong interest and positive feedback. Resin Molding and Candle Molding were also well received, with participants producing distinctive, market-ready pieces despite rising material costs. The workshops

attracted women from diverse social and economic backgrounds, with motivations ranging from personal enrichment and stress relief to professional development, certification, business expansion, and income-generating opportunities. Overall, the program had a strong and multifaceted impact by building market-relevant skills, supporting emotional well-being and empowerment, and fostering community connections, resilience, and social cohesion. By fostering creativity, entrepreneurship, and self-reliance, the program continues to play a key role in enhancing the livelihoods of women in Lebanon



KIDS EMPOWERMENT

Makhzoumi Foundation's EDP successfully organized **13** craft workshops for children, engaging **177** young beneficiaries. These workshops aimed to enhance creativity, develop artistic skills, and promote environmental awareness among children through fun and interactive activities. The Découpage workshop engaged 28 children, teaching them decorative art techniques. The Cup Cake Decorating workshop provided **20** children with hands-on experience in cake decoration and teamwork. The Accessories from Beads workshop introduced 9 children to the craft of making accessories, fostering their artistic skills and creativity.

Held mainly during summer and school holidays, the children's craft workshops attract participants from diverse backgrounds and age groups, with high levels of enjoyment reflected in many children returning for multiple sessions. The program continues to expand by diversifying topics such as recycling crafts, and nature-based art. Starting October 31, environmental craft workshops were introduced on Fridays, focusing on the 3R (Reduce, Reuse, Recycle) principle. Overall, the workshops support children's development by fostering creativity, hands-on learning, social interaction, and problem-solving in a safe, screen-free environment, while building early awareness of sustainability and culture. Through these initiatives, MF empowers young talents and advances its mission of learning, creativity, and environmental responsibility.





HANDY BY MF: EMPOWERING WOMEN AND PROMOTING SUSTAINABLE ENTREPRENEURSHIP

The Handy by MF project, an initiative under Makhzoumi Foundation's EDP, is dedicated to empowering women by providing them with opportunities to market their handmade and homemade products both online and offline. Through Handy by MF, beneficiaries gain a platform to show their skills and creativity, producing a diverse range of products, including locally crafted goods, upcycled glass and wood items, decorative pieces, and eco-friendly crafts. Visitors are always welcome at the showroom, where they can explore and purchase a variety of unique and sustainable products. The showroom features artistic upcycling of materials such as glass, wood, and CDs, turning discarded items into functional and decorative pieces, thereby reinforcing the project's commitment to waste reduction and environmental sustainability. Beyond sales, Handy by MF actively engages in community events and celebrations to promote its mission. In 2025, Handy by MF produced **353** handmade items. Through this initiative, MF continues to promote women's economic empowerment, environmental sustainability, and creative entrepreneurship.



YALLA NEFROZ

As part of its EDP, Makhzoumi Foundation's Yalla Nefroz initiative continued its mission to promote waste sorting and recycling as a key environmental practice. Initially launched in 2016, the project directly responded to Lebanon's 2015 waste crisis, aiming to minimize waste and raise public awareness. At the start, it encouraged residents near Makhzoumi Foundation centers in Beirut to sort their non-organic solid household waste, placing sorting bins in front of its centers for collection and recycling. Over time, the initiative expanded across Beirut, covering over **45** drop-off locations, including schools, buildings, shops, and local NGOs. In 2025, the Yalla Nefroz team conducted **51** visits, adding **4** new recycling stations, bringing the total number to **49**. Throughout the year, **10992** kgs of non-organic waste were collected and sent for recycling. The team conducted follow-up tours, checking all stations and gathering participant feedback to further enhance and promote the project. A total of **44** carton boxes designated for sorting were distributed at Makhzoumi Foundation Center in Mazraa, Beirut, and at the Relief Unit building in Ras El Nabeh. Of the total, **30** boxes were delivered to Makhzoumi Foundation

Center and **14** to the Relief Unit. The distribution process was carried out with the support and assistance of volunteers. In addition to expanding waste collection points, Yalla Nefroz strengthened its impact through collaborations with key environmental organizations, reinforcing its role as a pioneering environmental initiative in Beirut. The project continues to grow its network of waste sorting stations while actively engaging the community, serving an increasing number of schools, institutions, and residents who frequently express appreciation, particularly as no other initiative in Beirut offers similar services entirely free of charge. Participation has steadily increased, especially within educational settings, reflecting a growing commitment to environmental responsibility. Through providing accessible recycling solutions, encouraging a culture of waste sorting and awareness, generating revenue from recyclable materials to support long-term sustainability, and leveraging media and outreach efforts, Yalla Nefroz contributes meaningfully to a cleaner and more sustainable future for Lebanon.





AKKAR NURSERY

Through its nursery program, Makhzoumi Foundation remains committed to enhancing biodiversity, promoting sustainable land management, and strengthening environmental resilience, ensuring a greener future for generations to come. A Commitment to Sustainability Established in 2001, Makhzoumi Foundation's nursery was founded within the Agro-Forestry Development Project of Degraded Lands of Lebanon, in collaboration with three European NGOs. This initiative aims to restore degraded lands, promote environmental sustainability, and support reforestation efforts across Lebanon. Over the years, the nursery has successfully cultivated and distributed more than **1200000** plants, including ornamental and fruit trees, herbs, and flowers, benefiting schools, universities, NGOs, municipalities, and communities across the country. In 2025, the nursery **7375** plants and of fruit trees, ornamental trees, flowers and herbs, and distributed **2433** plants in four regions: A greenhouse and new protective nets were installed, and improved cultivation techniques were introduced, enabling increased plant production for nationwide distribution while supporting sustainable land management and

climate resilience. Distribution continues nationwide, reaching a wide range of beneficiaries including individuals, NGOs, and municipalities, with Memoranda of Understanding regularly signed to formalize cooperation. The initiative supports reforestation, urban greening, and biodiversity conservation across Lebanon while promoting strong community involvement in environmental stewardship. Through formal partnerships with public institutions and civil society organizations, it encourages collaboration and shared responsibility. For example, between March and May and in coordination with the HEAD Association, plants were offered for a fundraising dinner, provided to the Lions Club of Jounieh and to the village of Shmout in the Byblos caza in support of reforestation efforts, and offered to the Greek Orthodox Archdiocese of Byblos and Batroun as part of environmental and greening initiatives. In addition, engagement with media and government entities enhances the visibility of green initiatives. Overall, this initiative contributes to building a greener, more sustainable Lebanon through inclusive, community-based action.

ACTIVITIES AND EVENTS

CONTEST

The EDP Annual Contest, organized with the Lebanese National Commission for UNESCO and the National Council for Scientific Research under the Ministry of Environment, encouraged students across Lebanon to promote a plastic-free environment.



TELE LIBAN

The rehabilitation of the Télé Liban entrance gardens in Tallit El Khayat improved urban green spaces through soil enhancement, wall repairs, and the planting of 700 plants from Makhzoumi Foundation's nursery.



MEDITERRANEAN STAKEHOLDER FORUM ON ENVIRONMENT AND CLIMATE ACTION

Makhzoumi Foundation participated in the Mediterranean Stakeholder Forum on Environment and Climate Action in Cairo and served as a panelist in a session on Education for Sustainable Development (ESD). The Foundation showcased its initiatives across formal and informal learning, notably a nationwide school kit, an interactive green demonstration room, and an awareness video. The presentation highlighted the Foundation's commitment to transformative Education for Sustainable Development as a catalyst for lasting behavioral change within communities.





SURVEYS

Two environmental surveys were conducted to strengthen coordination and outreach. The first, “Mapping of Environment/Climate Outreach Actions in the South Mediterranean,” was carried out under the WES-BCA initiative in line with EU data protection regulations. The second, an Environmental Civil Society Organizations Questionnaire by the Ministry of Environment, aimed to update its database and enhance coordination with civil society within a unified national vision for environmental protection and sustainable development.



CEREMONIES AND EVENTS

The Foundation participated in and attended a series of key national and regional events, including the Ministry of Social Affairs’ launch of a new vision for child and family care, the L’Oréal–UNESCO annual ceremony, and the “Unleash Your Creativity” contest. Engagements also covered major partnerships and initiatives such as the AFF–ESCWA collaboration, EU-funded WES-BCA activities, the 2025 State of World Population Report launch, the National Greening Education Strategy, and the relaunch of the “Who Is She” database. Additional participation included climate policy discussions, the national roadside tree-planting program, and the “Ayurveda for People and Planet” event, reflecting broad involvement in social, environmental, and development-focused initiatives.



MEETINGS AND WORKSHOPS

The activities included meetings with the Lebanese National Commission for UNESCO regarding the EDP Annual Contest; Professor Antoine Messara; Professor Michael Scoullou, President of the Mediterranean Information Office for the Environment, Culture and Sustainable Development (MIO-ECSDE), and Mrs. Makhzoumi; and Mrs. Ahlam Hamadeh from the Cultural and Social Committee in Qmatiye. They also included GCNL Board Meetings, GCNL Program Committee meetings, the Extraordinary General Assembly and the Annual General Assembly 2025 of the UN Global Compact Network Lebanon, the MIO-ECSDE Annual General Meeting, the UNDP Beirut and Mount Lebanon Social Stability Working Group, the National SoST Sector Working Group meeting, and meetings of the Lebanese Council for Women, including two meetings related to the upcoming elections. Additional activities comprised a general meeting followed by a lecture on waste management organized by the Environmental Committee at the Lebanese Council of Women, elections of Beirut representatives at the Lebanese Council of Women, meetings of Beirut women NGOs in preparation for the new Board elections, and the election of a new Board of the Lebanese Council for Women, during which Mrs. Laura Sfair was elected President representing the “Our Voice is Power” list. The agenda also included the second meeting of environmental associations organized by the Ministry of Environment at Beirut Digital District, visits to Télé Liban–Hazmieh to assess a planting site, visits to the “Home-made” exhibition, a GCNL Board retreat, visits to the Minister of Social Affairs.

CONFERENCES

Makhzoumi Foundation’s journey in environmental and development work has been marked by an active presence in key national and regional conferences such as the National Conference on Marine Environment Protection. It also joined leading experts and stakeholders at the conference Advancing Agriculture in Lebanon, organized by the Seventh Branch at the Order of Engineers and Architects. Makhzoumi Foundation engaged in the Peer Learning Group on the Just Transition Program organized by the United Nations Global Compact Network Lebanon. Its participation extended to the annual conference of the Order of Engineers in Beirut titled Lebanon in the Eyes of Engineers and Architects, and to the second multi-stakeholder consultation on the Integrated Management Plan from Source to Sea for the Damour area. It also joined the Peer Learning Group on Gender organized by GCNL and Coral, and the Mediterranean Stakeholder Forum on Environment and Climate Action in Cairo.



WEBINARS AND WORKSOPS

The webinar “Mobilizing Your Community to Drive Positive Impact,” organized by the EU Climate Action Academy, the European Climate Pact’s online knowledge hub on climate change; the webinar “Unlocking the Power of Zakat for Philanthropy and Sustainable Impact,” organized by the Arab Foundations Forum (AFF) and presented by Al Fanar Foundation; the webinar “Countdown to 2030: Sharing Country Experiences for Delivering Food Loss and Waste Reduction under SDG 12.3,” organized by the Food Is Never Waste Coalition, co-led by the Food and Agriculture Organization of the United Nations (FAO), the United Nations Environment Programme (UNEP), and the World Resources Institute (WRI); and the webinar “Harnessing Digital Innovation and Localization in NGOs,” organized by AFF. The agenda also included the workshop “Agroforestry between Governance and Supportive Policies,” held as part of the IUCN-funded project “Ecosystem-Based Agriculture Resilience in the Levant,” organized by Friends of Nature in collaboration with the Ministry of Agriculture and the Order of Engineers and Architects; the presentation “Safeguarding Cultural Heritage in Palestine,” organized by RIWAQ – Centre for Architectural Conservation and AFF; and the workshop “Digitizing Agriculture and Empowering Agricultural Engineers,” organized by the Seventh Branch at the Order of Engineers and Architects.





RELIEF & HUMANITARIAN SERVICES UNIT (RHSU)

2025

Total Services **183588**
Beneficiaries **54122**

“Lasting impact begins by standing where communities need support most”

Some years wear people down slowly. Not through one defining moment, but through the quiet accumulation of pressure, rising costs, uncertain housing, emotional strain, and the constant effort it takes just to keep life steady. Across Beirut and Mount Lebanon, many families and individuals have been living in this space, where resilience is tested daily and stability feels fragile.

This is where Makhzoumi Foundation’s RHSU, working in partnership with UNHCR, chose to be present. Not as distant responders, but as a steady presence alongside people navigating uncertainty. Guided by a belief that support must be both compassionate and practical, the Relief team focused on care that protects dignity while responding to real, everyday needs.

In 2025, **183588** services for **54122** were delivered through a broad yet connected set of interventions. Some responded to immediate risks, offering protection when situations felt overwhelming. Others worked more quietly,

helping people regain balance, confidence, and a sense of control. Together, these services formed a continuum of care combining case management, counseling, cash-based support, psychosocial services, awareness, skills development, and community-based initiatives; all designed to reduce harm and support safer, more stable lives. Behind every service was a team that listened carefully, followed up consistently, and stayed engaged even when solutions took time. With the support of UNHCR, Makhzoumi Foundation’s RHSU team worked to ensure that protection was not just timely, but meaningful, shaped around people’s realities rather than imposed upon them. What this report captures are more than outputs or activities. It reflects moments where fear was eased, pressure was reduced, and pathways forward became clearer. It is a record of how standing close to people; especially when circumstances are hardest; can help transform uncertainty into something steadier and remind communities that they are not facing it alone.

CASE MANAGEMENT: FROM IMMEDIATE RISK TO SAFER FUTURES

“WHEN EVERYTHING FEELS UNSTABLE, HAVING SOMEONE WALK BESIDE YOU CAN BE THE DIFFERENCE BETWEEN FALLING AND MOVING FORWARD.”

When life begins to unravel, what often matters most is not a quick solution, but knowing that someone is there listening, guiding, and staying. This is the role case management played: a steady presence during moments of fear, uncertainty, and difficult choices. Case management teams supported **2,282** individuals, each carrying a different story and set of risks. Some were navigating violence inside their own homes. Others were trying to protect their children while resources grew scarce. Many were living with disability, illness, or housing instability, unsure how long they could hold things together. Every case required patience, trust, and time and the understanding that progress rarely happens all at once. Support reached **473** survivors of gender-based violence, **1,029** children at risk, and **780** persons with specific needs. Behind these numbers were patterns that became increasingly clear: financial strain deepening household stress, tension turning into harm, and rising rents pushing already-vulnerable individuals closer to displacement and isolation. Case management responded by meeting people where they were. Through survivor-centered and child-sensitive approaches, individuals were connected to what they needed most; emergency assistance when risk was immediate, psychosocial and medical care to address harm, and longer-term services to rebuild stability.

Support was paced, intentional, and shaped around each person’s reality. Over time, the impact became visible. Survivors were able to strengthen their safety and regain access to essential services. Children were protected from harmful coping strategies and given space to remain within their families. Individuals with specific needs experienced greater continuity in housing and care. These changes were not dramatic, but they were lasting. In a year marked by uncertainty, case management offered something deeply grounding continuity.



COUNSELING: CREATING SPACE FOR HEALING AND STABILITY

“SOMETIMES, THE MOST URGENT NEED IS SIMPLY TO BE HEARD.”

In a year marked by prolonged stress, loss, and uncertainty, counseling services remained a critical entry point for individuals struggling with the psychological and emotional consequences of violence, displacement, and socio-economic hardship. For many beneficiaries in 2025, counseling was the first safe space where experiences could be shared, emotions processed, and coping strategies rebuilt. In total, **6,714** individuals received counseling support throughout the year. This support was delivered across multiple protection areas. The Relief Unit provided counseling services to **1,242** GBV cases, **2,274** child protection cases, and **3,198** persons with specific needs. The high uptake among GBV survivors and persons with specific needs reflects both the severity of psychosocial distress and the strong trust beneficiaries place in the Unit’s counseling services. Counseling sessions were delivered through confidential, face-to-face modalities, ensuring that support was tailored to individual needs and circumstances. In a year when emotional strain was constant and relief often felt out of reach, counseling offered something rare: a pause. A place to speak without fear, to feel without judgment, and to slowly find balance again. For many beneficiaries, these moments of connection became anchors, helping them navigate daily life with greater steadiness, clarity, and the reassurance that they were not facing hardship alone.



PROTECTION CASH ASSISTANCE: HOLDING THE LINE WHEN LIFE STARTS TO SLIP

“MOST PROTECTION CRISES DO NOT START WITH A SINGLE INCIDENT. THEY BUILD, QUIETLY, UNDER FINANCIAL PRESSURE.”

For many individuals and families in 2025, protection risks did not emerge from a single incident. They unfolded slowly, through unpaid rent, mounting medical bills, unstable work, and the constant anxiety of not knowing what would happen next. As financial pressure increased, so did exposure to harm. Protection Cash Assistance (PCAP) was introduced at these moments, not as general support, but as a deliberate interruption when daily survival began to undermine safety. The assistance was short-term, targeted, and tied directly to protection assessments that identified financial stress as a driver of risk. Over the year, **661** PCAP interventions supported people whose situations were reaching a breaking point. This included **109** survivors of gender-based violence, **218** children at risk, and **334** persons with specific needs.



Behind these figures were households facing the same question: what happens when there is nowhere left to turn? For GBV survivors, the pressure was often financial before it became physical. By covering essential expenses, PCAP created space, space to think, to seek help, and to make safer choices without the immediate fear of losing shelter or stability. In child protection cases, the risks were quieter but no less serious. Families under severe economic strain began considering options they never would have otherwise: pulling children out of school, sending them to work, or arranging early marriages. Cash assistance did not solve every problem, but it bought time, time for families to breathe, stabilize, and choose protection over survival-based trade-offs. For persons with specific needs, daily life was often balanced on a fragile edge. Medical costs, disability-related expenses, and insecure housing frequently collided. Many beneficiaries were facing eviction or interruptions in essential care. In these cases, PCAP helped hold that line, preventing sudden displacement, keeping treatment accessible, and maintaining a minimum level of dignity and safety. PCAP was never intended to fix poverty. Its value lay in timing. In 2025, when financial strain threatened to push people from vulnerability into harm, the assistance helped slow the fall.

EMERGENCY CASH ASSISTANCE: WHAT HAPPENS WHEN THERE IS NO TIME TO WAIT

“SOME CRISES DON’T ALLOW FOR PLANNING. THEY DEMAND AN ANSWER, NOW.”

In 2025, Emergency Cash Assistance (ECA) was activated at moments when life shifted abruptly and protection risks escalated overnight. Evictions with no warning. Families suddenly without shelter. Medical emergencies colliding with poverty. These were not situations that could be stabilized gradually. They required immediate action. ECA responded to these moments of rupture. Designed as a rapid, short-term intervention, it was deployed when households faced acute risks that could not wait for longer processes or referrals to unfold. Across the year, **1430** ECA interventions were delivered. The assistance supported **255** survivors of gender-based violence, **405** child protection cases, and **770** persons with specific needs, with achievement rates reaching or exceeding planned targets across all sectors. What mattered most, however, was not only who was reached, but how quickly. ECA was delivered within compressed timeframes, allowing families to cover urgent needs such as temporary shelter, transportation, food, or emergency medical expenses before risks deepened further. For GBV survivors, emergency cash often meant the difference between staying and leaving. It enabled immediate exits from unsafe environments and access to temporary accommodation when safety could not be postponed. In child protection cases, ECA helped prevent crises from cascading, limiting further deterioration of living conditions at moments when families were least able to cope. For persons with specific needs, the assistance frequently acted as a final buffer, preventing eviction, neglect, or abrupt loss of care during acute emergencies.



BASIC ASSISTANCE: THE QUIET WORK OF HOLDING LIFE TOGETHER

“Dignity is built when support is steady, fair, and people can rely on it.”

Across the year, Basic Assistance formed the steady backbone of Makhzoumi Foundation RHSU response, the work that continued day after day, even when emergencies faded from view, but hardship did not. As prices rose, incomes shrank, and access to basic goods became increasingly uncertain, Makhzoumi Foundation focused on delivering assistance that households could count on, not just receive. Makhzoumi Foundation delivered **30117** Basic Assistance services, combining scale with careful systems designed to protect accuracy, fairness, and accountability. This included 16,316 assistance payments through secure card and PIN modalities, supported by **2372** household visits and calls for profiling, targeting, and follow-up. To protect accuracy and fairness, **10190** assistance cards were validated, alongside **9513** outreach calls to guide households through validation and distribution processes. Makhzoumi Foundation teams were also present on the ground, conducting **51** days of ATM and onsite monitoring, ensuring access, functionality, and

swift troubleshooting when issues arose. For families facing the most acute shortages, **604** households received core relief items or in-kind assistance, and **584** dignity kits were distributed to address immediate gaps in essential goods. Behind these figures was a sustained, coordinated effort by Makhzoumi Foundation’s RHSU teams who tracked data carefully, followed up patiently, and showed up repeatedly to make sure systems worked as intended. This combination of outreach, verification, and monitoring was not incidental; it was what allowed assistance to remain accountable, transparent, and trusted. For households, the impact was felt in small but meaningful ways. Reliable assistance meant being able to plan basic expenses, avoid harmful coping strategies, and maintain a sense of dignity amid prolonged uncertainty. In a year where needs consistently outpaced resources, Makhzoumi Foundation’s Basic Assistance was not only delivered at scale, but it was also delivered with consistency, fairness, and respect, reinforcing trust between Makhzoumi Foundation and the communities it serves.



AWARENESS SESSIONS: PREVENTION THROUGH KNOWLEDGE AND ENGAGEMENT

“WHEN COMMUNITIES UNDERSTAND RISKS, THEY ARE BETTER EQUIPPED TO PREVENT HARM.”

In 2025, awareness work within Makhzoumi Foundation RHSU focused on moments that rarely make headlines, the conversations that happen before harm occurs. As risks increased across communities, Makhzoumi Foundation teams concentrated on making protection information reachable, understandable, and present in everyday spaces. Awareness sessions were carried out both inside Makhzoumi Foundation’s Community Development Center (CDC) and through outreach across the community, ensuring that information did not depend on people’s ability to come forward. Some sessions took place in structured group settings; others happened closer to where people lived, worked, and gathered. This approach allowed messages to

travel further, reaching those who might otherwise remain unseen. Over the year, **16637** individuals took part in awareness activities. This included **1989** participants in GBV awareness sessions, **13006** participants reached through Child Protection activities, and **1642** participants within the PWSN sector. The strong reach, particularly within GBV and Child Protection, reflected both growing risks and a clear demand for information that could help prevent them. Sessions addressed issues that communities were already grappling with gender-based violence, child abuse, child labor, early marriage, disability inclusion, hygiene, and mental health. For children, activities supported learning and self-expression, helping them understand boundaries and seek help when needed. For caregivers, sessions offered practical guidance to better protect and support their families in increasingly difficult circumstances.



PSYCHOSOCIAL SUPPORT SESSIONS (PSS): REBUILDING STRENGTH BEYOND SURVIVAL

“HEALING IS NOT ABOUT FORGETTING WHAT HAPPENED - IT IS ABOUT LEARNING HOW TO LIVE BEYOND IT.”

As uncertainty stretched on and pressure accumulated, psychosocial support (PSS) became more than a complementary service. For many individuals and families supported by Makhzoumi Foundation, it became the space where survival slowly gave way to recovery. Beyond visible protection risks, people were carrying exhaustion, fear, isolation, and the emotional weight of repeated shocks that had nowhere else to go. PSS sessions responded to this invisible burden by creating structured, supportive environments where individuals could pause, reconnect, and begin restoring emotional balance. Across the reporting period, **2,084** participants engaged in PSS activities, reflecting the growing need for care that addresses emotional well-being alongside material hardship. This included **173** GBV survivors, **1,824** children under child protection, and **87** persons with specific needs. Strong participation, particularly among children and persons with specific needs, highlighted how emotional and behavioral challenges intensified by economic strain and instability were being actively recognized and addressed through both group-based and individualized PSS modalities. For children, sessions became places of expression and connection. Over time, improvements were seen in emotional regulation, confidence, and social interaction.

For GBV survivors, PSS provided safe spaces that supported self-care, emotional regulation, and peer connection at moments when isolation was most pronounced. For persons with specific needs, sessions focused on stress and anger management, contributing to improved household dynamics and personal well-being. Behind each session was the steady presence of Makhzoumi Foundation’s RHSU facilitators who showed up consistently, listened attentively, and adapted support to individual needs. In a context where psychological strain is often overlooked, psychosocial support helped people do something essential: move from enduring to coping, and from coping toward recovery.



INFORMAL SKILLS: TURNING ABILITY INTO POSSIBILITY

“SKILLS DO MORE THAN CREATE INCOME. THEY RESTORE DIGNITY AND POSSIBILITY.”

When opportunities for formal employment remained limited, informal skills training became a practical pathway toward dignity, self-reliance, and renewed purpose. Through hands-on, market-relevant courses, Makhzoumi Foundation RHSU supported individuals to develop skills that could be used immediately, often from within their own homes and communities. Across the reporting period, over **298** participants completed informal skills training, with strong completion rates reflecting both demand and relevance. Trainings ranged from tailoring, crochet, soap and candle making, accessories design, agriculture, and culinary skills, to digital and creative fields such as computer skills, social media, digital marketing, and design. Participants were able to choose pathways aligned with their interests, market demand, and the realities of their living conditions.



For many, the impact extended well beyond the classroom. Skills translated into home-based income generation, small-scale services, and creative entrepreneurship. Products were sold within communities, during exhibitions, and through informal networks, while digital skills opened doors to online promotion, freelancing, and broader outreach. Beyond income, the sessions also provided supportive spaces where confidence grew, ideas were shared, and participants began to see themselves not only as beneficiaries, but as producers and contributors. While informal skills training does not eliminate economic hardship, its value lies in what it unlocks. By combining practical learning with creativity and opportunity, Makhzoumi Foundation’s informal skills programming supported a gradual shift from dependency toward initiative, and from coping toward possibility.

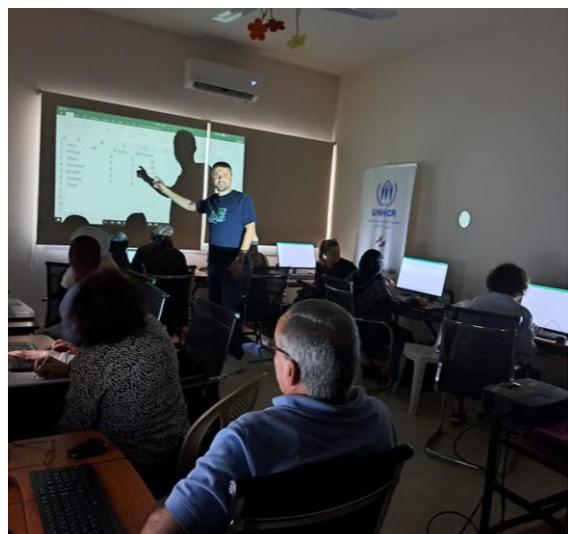


ENGAGING MEN: SHIFTING ATTITUDES, STRENGTHENING FAMILIES

“LASTING CHANGE HAPPENS WHEN RESPONSIBILITY IS SHARED.”

Change inside a family rarely announces itself. It begins quietly in the way frustration is handled, in how responsibility is shared, in moments where someone chooses to respond differently. This is where MF Relief Unit focused its work with men: not to lecture or assign blame, but to create space for reflection, empathy, and healthier ways of relating within the household. Through men’s engagement sessions, conversations unfolded around realities many carry silently, pressure, anger, expectations, and the weight of providing under difficult circumstances. In safe and respectful settings, men were encouraged to speak openly and to explore how these emotions influence behavior at home. Discussions touched on positive masculinities, non-violent communication, shared responsibility, and the ways economic stress can strain family relationships. A total

of 109 men took part in these activities, reached through a flexible, community-based approach. Sessions were scheduled in the afternoon to align with work routines and delivered across Beirut and Mount Lebanon, including through the Fun Bus, allowing the team to meet men where they already were. The impact did not come in dramatic gestures, but in gradual shifts. Men spoke more openly about emotions, questioned long-held assumptions about gender roles, and expressed stronger support for their partners’ social, educational, and economic participation. Small changes such as; listening more, reacting less, and sharing responsibility; began to take root within households. By working close to home and at a human pace, Makhzoumi Foundation’s engaging men activities supported prevention in its most lasting form. When attitudes begin to shift within families, safety no longer must be enforced it grows, quietly and sustainably.



EMOTIONAL SUPPORT GROUPS: HEALING THROUGH SHARED STRENGTH

“HEALING OFTEN BEGINS WHEN SURVIVORS REALIZE THEY ARE NOT ALONE.”

For survivors of gender-based violence (GBV), healing is rarely a solitary journey. It often begins in moments of recognition hearing a familiar story, feeling understood without explanation, sitting in a space where silence is finally safe. This is the space MF Relief Unit created through its Emotional Support Groups. These group sessions offered survivors more than structured support; they offered connection. In an environment shaped by trust, empathy, and confidentiality, survivors were able to come together, reflect, and begin rebuilding emotional strength alongside others who shared similar experiences. Through this approach, **94** GBV survivors participated in Emotional Support Groups. The sessions were carefully designed to support emotional well-being and resilience through trauma-informed practices. What began as guarded participation gradually shifted into mutual support and solidarity, breaking patterns of isolation that many survivors had carried for years. Beyond emotional expression, the groups equipped participants with practical tools they could take into daily life. Survivors learned techniques to manage anxiety and stress, including grounding exercises, breathing practices, and self-care strategies.

Perhaps the most profound shift was internal. As survivors strengthened their emotional resilience, many began to reconnect with a sense of self-worth and agency. Challenges linked to displacement, economic strain, and social pressure felt more manageable, not because circumstances had changed, but because survivors felt better equipped to face them. In a context marked by layered vulnerabilities, Emotional Support Groups offered something essential: a foundation for healing that was shared, affirming, and deeply human.





POSITIVE PARENTING & EMOTIONAL SUPPORT FOR CAREGIVERS: NURTURING FAMILIES, SHAPING FUTURES

“STRONG FAMILIES ARE BUILT WHEN CAREGIVERS FEEL SUPPORTED, NOT ALONE.”

At the heart of Makhzoumi Foundation’s work lies a simple conviction: families are the foundation of a healthy society. Protecting children begins with supporting those who care for them. This belief is deeply rooted in Makhzoumi Foundation’s values and culture, which place family, dignity, and care at the center of every intervention. Positive Parenting and Emotional Support sessions were designed for offering caregivers guidance and reassurance. Through these sessions, **226** caregivers were supported with practical tools and emotional backing, helping them navigate the pressures of displacement, economic strain, and prolonged uncertainty while continuing to care for their children with patience and confidence. Topics ranged from positive parenting skills and understanding parental stress to child labor prevention, emotional healing, and non-violent discipline. Through guided discussions and hands-on exercises, caregivers deepened their understanding of how everyday interactions shape their children’s emotional security, behavior, and resilience.

LIFE SKILLS SESSIONS: BUILDING INNER STRENGTH AND EVERYDAY RESILIENCE

“SOMETIMES, THE MOST POWERFUL CHANGE BEGINS WITH BELIEVING IN ONESELF.”

Not all change is visible. Some of the most meaningful shifts happen internally, in how people see themselves, respond to pressure, and navigate everyday life. This is where Life Skills sessions, delivered by Makhzoumi Foundation RHSU plays a vital role. Life Skills sessions offer participants the space to pause and reconnect with themselves. Through guided discussions and practical exercises, participants explore self-confidence, emotional regulation, communication, and problem-solving skills that shape daily interactions as much as long-term decisions. While the groups were intentionally small, the engagement was deep, allowing participants to reflect openly and apply learning directly to their own lives. A total of **89** individuals took part in Life Skills activities, including GBV survivors and persons with specific needs. Participants reported increased self-awareness, greater confidence in expressing needs, and improved ability to manage emotions and stress. For GBV survivors, the sessions reinforced self-worth and autonomy, complementing protection and counseling services. For persons with specific needs, they supported independence and decision-making within challenging living conditions.



INNOVATIVE INITIATIVES: EMPOWERMENT THROUGH MOVEMENT, MIND, AND EXPRESSION

“CHILDREN HEAL IN DIFFERENT WAYS-
INNOVATION GIVES THEM THE SPACE TO
FIND THEIR OWN.”

For many children living with displacement and prolonged uncertainty, healing does not always come through words. It begins in motion, in creativity, in moments where the body feels strong, the mind feels calm, and curiosity replaces fear. Guided by this understanding, Makhzoumi Foundation placed children’s mental and physical well-being at the heart of its innovative, child-centered initiatives. These activities were not designed as alternatives to protection and psychosocial support, but as extensions of them offering children new entry points to healing. Through carefully selected initiatives, **43** children engaged in activities that spoke to different needs and personalities: self-defense, yoga, computer literacy, and music. Each initiative supported a distinct dimension of well-being, allowing children to reconnect with themselves in ways that felt natural and safe. Movement-based activities helped children rebuild confidence in their bodies and awareness of personal safety. Yoga introduced calm, balance, and emotional regulation. Computer literacy stimulated creativity, focus, and cognitive engagement, while music opened a channel for expression and connection.



SPECIALIZED PARTNERSHIPS: OPENING DOORS FOR CHILDREN WITH DISABILITIES

“INCLUSION IS NOT ACHIEVED BY INTENTION ALONE; IT IS ACHIEVED BY ACTION.”

Some children are left out not because they are forgotten, but because the world is not built with them in mind. Children with disabilities often face barriers long before they face opportunity; barriers to learning, to belonging, and to being understood. This is where MF chose to step in, with intention and care. Through partnerships with specialized institutions, MF ensured that children with intellectual and visual disabilities were not asked to adapt to systems that could not serve them. Instead, support was brought to places designed for their needs, their pace, and their dignity. Through collaboration with the Friends of the Disabled Association and the Lebanese School for the Blind and the Deaf, (LSBD), **44** children accessed education and rehabilitation in environments where they were not defined by limitation but supported for who they are. For these children, progress did not look the same and it did not need to. Some learned through repetition, others through touch, sound, or movement. What mattered was consistency, safety, and the chance to grow without pressure. At FDA, children with intellectual disabilities attended regular sessions that strengthened communication, social interaction, and daily functioning.

At LSBD, children with visual impairments learned in spaces designed to build independence, confidence, and trust in their abilities. Makhzoumi Foundation’s role extended beyond access. By remaining closely engaged with educators and families, monitoring progress, and planning for continuity beyond the project period, the Foundation helped ensure that support did not stop suddenly because for children with disabilities, interruption can undo months of progress. These partnerships were not about numbers or delivery alone. They were about belonging. About creating places where children with disabilities are welcomed, supported, and allowed to thrive alongside others. Through this work, Makhzoumi Foundation reaffirmed a simple but powerful belief: disability should never close doors and with the right care, it doesn’t have to.



SPORTS FOR PROTECTION: WHERE PLAY BECOMES SAFETY AND COMMUNITIES COME ALIVE

“WHEN CHILDREN ARE GIVEN SAFE PLACES TO PLAY, FAMILIES BREATHE EASIER; AND COMMUNITIES BEGIN TO HEAL.”

In a country where safe spaces for children have become increasingly rare, MF chose to act guided by a deep belief that children deserve more than survival. They deserve places where they can move freely, laugh loudly, feel protected, and simply be children. Through Sports for Protection, MF placed children’s well-being, family values, and community care at the center of its work. Rather than treating play as a luxury, Makhzoumi Foundation recognized it as a form of protection. In neighborhoods shaped by displacement, economic strain, and prolonged stress, children often grow up with limited access to safe outdoor spaces. Streets become substitutes for playgrounds, and isolation replaces connection. Sports for Protection was designed to change that reality by restoring spaces and filling them with purpose, guidance, and care. MF led the rehabilitation of sports courts and playgrounds across multiple communities, transforming neglected and unsafe areas into welcoming spaces where families felt comfortable sending their children. Cracked surfaces were repaired, lighting restored, equipment installed, and facilities improved not just to make spaces functional, but to make them safe, inclusive, and dignified.

Building on the rehabilitated sites, Makhzoumi Foundation partnered with Hoops to bring structured, child-centered sports activities to life. By December, **250** children were actively participating in Sports for Protection sessions, guided by **25** trained coaches equipped to support children emotionally, socially, and physically. Coaches were trained not only to teach sports, but to nurture values. Sessions emphasized respect, teamwork, emotional regulation, and positive behavior. Coaches became trusted adults. Through movement and play, children released stress, rebuilt confidence, and reconnected with others in healthy, joyful ways.





SOCIAL AID SERVICES

2025

Total Services 12517

Social services are a fundamental pillar of community stability, as they support the most vulnerable groups, empower individuals to overcome challenges, and contribute to building a more inclusive and equitable society.

In 2025, Makhzoumi Foundation continued to expand its social services, ensuring that vulnerable individuals and families across Lebanon received essential medical, educational, and financial support. Through key funding mechanisms, including the Mustafa and Aisha Makhzoumi Charity Fund (MAMCF), the Fouad and May Makhzoumi Fund (FMM), the Makassed Fund, and others, the Foundation provided comprehensive and targeted assistance to those most in need. These funds covered a broad range of critical services, including hospitalization expenses, diagnostic tests, primary healthcare consultations, medications for acute and chronic conditions, medical equipment, physical therapy sessions, and tuition fees for students in schools and universities. By addressing urgent health needs while also safeguarding access to education, Makhzoumi Foundation helped prevent further vulnerability and supported families in maintaining stability and dignity during times of

hardship. In parallel, during the holy month of Ramadan, the Foundation intensified its social outreach through dedicated seasonal initiatives. These included the distribution of Ramadan food parcels, hot meals, and community iftars, ensuring that families could observe the month with dignity and security. Additionally, the Foundation organized the distribution of Adahi and fresh meat to vulnerable households, reinforcing the spirit of solidarity and ensuring that even the most underserved families could share in the blessings of the season. Through strengthened funding streams, improved service accessibility, expanded outreach efforts, and impactful Ramadan initiatives, Makhzoumi Foundation reaffirmed its commitment to social protection and financial inclusion. The Social Aid Services ensured that life-saving and life-sustaining support reached underserved communities, reinforcing resilience and promoting equitable access to essential services across Lebanon in 2025.

DISTRIBUTION OF SERVICES IN 2025



713

School Support



177

University Support



26

Vocational Support



306

Primary Healthcare



430

Hospitalization

THE MUSTAFA AND AISHA MAKHZOUMI CHARITY FUND (MAMCF)

SERVICES PROVISION

The MAMCF provided essential support to a total of **1655** vulnerable individuals, ensuring access to both education and healthcare services. In the education sector, the fund covered the tuition fees of **916** students enrolled in schools, universities, and vocational centers, helping them continue their education without financial barriers. In the health sector, **736** individuals received medical assistance, including access to primary healthcare services, medical supplies, physical therapy, essential medications, diagnostic tests such as laboratory work and medical imaging, and hospitalization when needed. Through this comprehensive support, MAMCF played a role in improving the well-being and future opportunities of those in need.

CAREER SUPPORT

Throughout 2025, the Recruitment Office continued to play an active role in connecting jobseekers with employment opportunities, facilitating numerous placements that supported financial stability and workforce integration. In a challenging economic environment marked by rising transportation costs and other access barriers, the office strengthened its outreach, counseling, and job-matching efforts to ensure that candidates remained engaged and supported throughout the hiring process.



RAMADAN ASSISTANCE

During the holy month of Ramadan, Makhzoumi Foundation implemented an extensive relief and community support program reaching **5456** beneficiaries across Lebanon. The initiatives included the organization of Iftars, large-scale food box distributions, and the provision of supermarket purchase coupons, enabling families to select essential items according to their needs. In collaboration with Ahel El Kher Kitchen, ready-to-eat meals for families were prepared and distributed to vulnerable households, ensuring access to nutritious meals throughout the month. Volunteers played a vital role in supporting logistics, packaging, outreach, and on-site coordination, reflecting a strong spirit of solidarity and community engagement. In addition, dedicated activities for children were organized to bring joy during Ramadan, reinforcing the Foundation's commitment to meeting basic needs and to preserving dignity, compassion, and social cohesion during challenging times.



THE FOUAD AND MAY MAKHZOUMI FUND AND MAKASSED FUND (FMM)

SUPPORT TO 29 INDIVIDUALS

The FMM is implemented in collaboration with Makassed Philanthropic Association aimed at supporting vulnerable individuals in both education and healthcare. Through this fund, essential financial assistance was provided to ensure access to quality education and medical care for those in need. In the education sector, the fund covered the schooling and tuition fees of numerous students, enabling them to continue their studies in schools, universities, and vocational centers without financial constraints. This empowers students and fosters their academic and professional growth. In the health sector, the fund provided essential medical aid, ensuring that beneficiaries received proper healthcare services. This included access to medical consultations, treatments, medications, diagnostic tests, hospitalization, and necessary medical supplies. By addressing critical needs in both education and health, the FMM - Makassed Fund contributed to improving the well-being and prospects of its beneficiaries.





FEED LEBANON BASKET AND KANAF LEBANON PROJECTS

SUPPORT TO 2835 INDIVIDUALS

In 2025, the King Salman Humanitarian Aid and Relief Center, in coordination with Makhzoumi Foundation, continued the implementation of the “Feed Lebanon Basket” and “Kanaf Lebanon” initiatives to support vulnerable families during the holy month of Ramadan. Provided by the Kingdom of Saudi Arabia, these projects delivered essential relief assistance to families benefiting from the Foundation’s services, helping ease economic pressures during a particularly challenging period. A total of **467** food baskets were distributed, benefiting **2335** individuals, in addition to **500** shopping vouchers for Eid clothing, ensuring families could celebrate with dignity. This collaboration reflects the importance of sustained humanitarian partnerships in strengthening community resilience and addressing urgent needs. The Foundation extends its sincere appreciation to the Kingdom of Saudi Arabia for its continued commitment to supporting the Lebanese community.



DAR EL FATWA ASSISTANCE

HEALTH SUPPORT TO 783 INDIVIDUALS

During the reporting period, a total of **750** health services were delivered at the Beirut Primary Health Care Center, benefiting **414** patients, including **180** unique beneficiaries, from 85 families of imams, mosque preachers, and their families and assistants. This volume of services reflects the growing demand for primary healthcare and underscores the essential role that PHCCs play in addressing fundamental health needs. The sustained utilization highlights the importance of accessible, continuous, and preventive care in supporting the well-being of religious leaders and their households. In addition, **32** hospitalization services were provided to **26** patients from **26** families, demonstrating the urgent need for access to specialized and advanced medical care. These interventions underscore the critical importance of ensuring comprehensive health coverage, particularly in cases requiring higher-level treatment. Together, primary and hospital-based services form an integrated support system that safeguards the health and dignity of families.





KINGDOM OF SAUDI ARABIA PROJECT FOR UTILIZATION OF HADY & ADAHI

SUPPORT TO 491 FAMILIES

In 2025, and within the framework of strengthened humanitarian cooperation, Makhzoumi Foundation collaborated with the Kingdom of Saudi Arabia Project for Utilization of Hady & Adahi, the Embassy of the Kingdom of Saudi Arabia in Lebanon, and the Zakat Fund in Lebanon to implement a meat distribution campaign targeting vulnerable households in Beirut. Through this coordinated effort, meat portions were distributed to **491** deserving families, ensuring access to essential nutritional support during a period of heightened economic hardship. This initiative formed part of the broader Hady and Adahi program, which channels the sacrifices of Hajj and Umrah pilgrims into humanitarian assistance for communities in need. By facilitating the receipt and distribution of the meat, Makhzoumi Foundation contributed to reinforcing social solidarity and alleviating food insecurity among low-income families. The campaign addressed immediate nutritional needs and reflected the spirit of compassion during challenging times.



DAR EL FATWA ASSISTANCE

SUPPORT TO 200 INDIVIDUALS

As part of its continued commitment to supporting vulnerable communities, Makhzoumi Foundation, in collaboration with the Zakat Fund in Lebanon at Dar Al-Fatwa and Saveur Plus, distributed over 200 hot meals to families in need. This initiative aimed to alleviate food insecurity and ensure access to nutritious meals for underserved households. The Foundation extends its sincere appreciation to all partners who contributed to the success of this humanitarian effort.





ROAD SAFETY AND URBAN REHABILITATION INITIATIVE

201 POTHOLES, 293 SQUARE METERS ASPHALTED, 900 STREET LIGHTS

In 2025, Makhzoumi Foundation continued advancing its Road Safety and Urban Rehabilitation Initiative, reinforcing its commitment to improving public infrastructure and restoring safety across Beirut. Building on earlier efforts, the Foundation launched the first phase of the “Forget the Pothole” campaign in partnership with the Dialogue and Sustainable Development Association (DSD), in collaboration with MTV and with the support of the Beirut Municipality. The initiative focused on rehabilitating damaged roads, filling over **201** potholes, and paving approximately **293** square meters of asphalt across multiple neighborhoods in the capital. The work was conducted under the supervision of the Governor, the Mayor, and members of the Municipal Council, reflecting a coordinated effort to enhance road conditions and reduce traffic hazards in heavily used urban zones.

Also, as part of the broader Road Safety Project, Makhzoumi Foundation continued the implementation of the street-light rehabilitation component across the capital. This phase emphasized sustainable solutions, including **900** solar-powered lighting systems, to ensure efficient, long-term illumination that restores safety and vitality to public spaces. The initiative also marked the launch of the Traffic Light Illumination Project, beginning at Beshara El Khoury Square, aimed at restoring and upgrading traffic signals to improve mobility and reduce accidents.

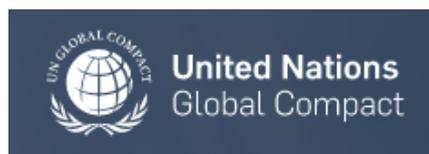
With a total of **1101** services, the project integrates solar street illumination, road paving, and infrastructure organization, representing a comprehensive approach to safer, more sustainable urban movement. Through these combined efforts, Makhzoumi Foundation reaffirmed its belief that Beirut’s safety and functionality are a shared responsibility. By addressing critical infrastructure gaps, the Road Safety Project contributes to protecting lives, enhancing daily mobility, and rebuilding public confidence.



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for increased Opportunities

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for increased Opportunities

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*For more partnership information, please check www.makhzoumifoundation.org

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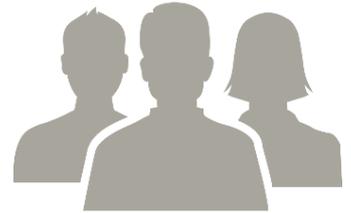
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